Ridgecrest Regional Hospital Community Health Needs Assessment

Final

June 21, 2016

Prepared by Act Too Consulting



| Executive Summary | 5 |
|---|---|
| Process and Methods - Community Health Needs Assessment | 5 |
| About Act Too Consulting | 7 |
| Coverage – Description of Service Area for the CHNA | 3 |
| Primary Service Area | 3 |
| Population9 |) |
| Age10 |) |
| Ethnicity | l |
| Education | 2 |
| Household Income | 2 |
| Public Opinion Survey Results | 3 |
| Survey Sample Demographics and Comparison to Population | 3 |
| Response by Zip Code | |
| Years in Community | |
| Gender of Respondents | 5 |
| Marital Status | |
| Number of People in Household | 5 |
| Age of Respondents | |
| Race and Ethnicity | |
| Educational Attainment | |
| Income | |
| Health Care Information | |
| Information Gaps | |
| Analysis of Public Opinion Survey Responses | |
| Considerations when Reading Data in Charts and Tables | |
| Public Opinion Regarding Community Health Services (Q7) | |
| Public Opinion Biggest Health Issues (Q4) | |
| Public Opinion Regarding Availability of Services (Q5) | |
| Public Opinion Regarding Quality of Services (Q6) | |
| Combining Biggest Health Issues with Availability and Quality | |
| Public Opinion on Issues that make it Difficult to Get Medical Care (Q11) | |
| Public Opinion Written Responses to Most Important Things to Improve Care (Q8) | |
| Expert Input on Health Issues and Services | |
| Questions for experts | |
| Top community health needs | |
| Trends | |
| Activities and initiatives underway | |
| What more needs to be done | |
| Additional top health issues | |
| Comparison of 2013 survey with 2016 survey | |
| Enough Services – Comparison 2013-2016 | |
| Biggest Health Issues – Comparison 2013-2016 | |
| Issues with Access – Comparison 2013-2016 | |
| Strategies and Projects Initiated from 2013 CHNA | |
| Issues and Gaps Ranked and Prioritized | |
| Health Issues | |
| Substance and Alcohol Abuse, Addiction Treatment, Rehabilitation, Mental Health | |
| Heart Disease and Stroke | |
| Cancer | |
| Obesity and Nutrition | |
| Diabetes | |
| Smoking/Tobacco Use | |
| Asthma/Respiratory Disease | |

| Health Services and Access | 65 |
|---|----|
| Access to Specialists | 65 |
| Medical Provider Recruitment | 66 |
| Services for Low Income/MediCal | 67 |
| Senior Health Services Including Dementia | 67 |
| Women's Health Services | 68 |
| Appendix I – Description of Themes Derived from Written Comments | 69 |
| Appendix II - Local Health Experts Who Provided Input | 76 |
| Appendix III - Data Sources Used in Analysis | 77 |
| Appendix IV - Community Health Needs (CHN) Prioritization Committee Members | 78 |
| Appendix V - Existing Health Care Facilities, and Resources in the Service Area | 78 |
| Appendix VI – Survey Instrument | 85 |
| | |

Figures

| Figure 1 Map of Primary Service Area | 9 |
|--|----|
| Figure 2 Service Area Population by Age Group | 10 |
| Figure 3 Service Area Age Group Population Compared to U.S. Population | 10 |
| Figure 4 Racial Diversity of Service Area | 11 |
| Figure 5 Zip Code of Respondents | 13 |
| Figure 6 Length of Time in Community | 14 |
| Figure 7 Gender/Sex of Respondents | 15 |
| Figure 8 Marital Status of Respondents | |
| Figure 9 Household Size | 16 |
| Figure 10 Age of Respondents | 17 |
| Figure 11 Race and Ethnicity | |
| Figure 12 Educational Attainment | |
| Figure 13 Income | |
| Figure 14 Last Visit to Medical Practitioner | |
| Figure 15 Primary Care Physician | 21 |
| Figure 16 Type of Insurance | 22 |
| Figure 17 Community Opinions on General Amount and Type of Services (Q7) | |
| Figure 18 Comparison of Average Responses (Q7) Based on Type of Respondent (Q3) | |
| Figure 19 Biggest Health Issues - Sorted by number of "Very Big Problem" responses (Q4) | 27 |
| Figure 20 Biggest Health Issues - Sorted by "Very Big Problem" plus "Somewhat of a Problem" | |
| responses (Q4) | 28 |
| Figure 21 Availability of Services for Each Health Issue - Sorted by least available (Q5) | |
| Figure 22 Availability of Services for Each Health Issue - Sorted by most available (Q5) | |
| Figure 23 Quality of Services for each Health Issue - Sorted by Very Poor (Q6) | |
| Figure 24 Quality of Services for each Health Issue - Sorted by Very Good + Acceptable (Q6) | 32 |
| Figure 25 Comparing Biggest Issues with Least Availability and Least Quality – Combined Rank | |
| from Survey | |
| Figure 26 Issues (Access) that Make Obtaining Medical Care Difficult (Q11) | |
| Figure 27 Top Themes from Derived from Comments - 20 or more | |
| Figure 28 Specialists - Comments | |
| Figure 29 Recruiting Providers – Comments | |
| Figure 30 Why People Go Out of Town – Comments | |
| Figure 31 Substance Abuse Support – Comments | |
| Figure 32 Insurance and Billing - Comments | |
| Figure 33 RRH Operations – Comments | 44 |
| Figure 34 Health Services for Seniors - Comments | |
| Figure 35 Women's Health Services – Comments | 45 |
| | |

| Figure 36 The Patient Experience – Comments | 46 |
|---|----|
| Figure 37 Broader Community Needs - Comments | 47 |
| Figure 38 Remote Areas – Comments | 48 |
| Figure 39 Wellness & Healthy Lifestyle - Comments | 49 |
| Figure 40 2013 – 2016 Comparison of Opinions on General Amount and Type of Services in the | |
| Community | 54 |
| Figure 41 2013 - 2016 Comparison of Major Health Issues includes "Very Big" percentage of | |
| responses | 55 |
| Figure 42 2013 - 2016 Comparison of Major Health Issues includes "Very Big" plus "Somewhat or | f |
| problem" percentage of responses | 56 |
| Figure 43 2013 – 2016 Comparison Issues with Access | 57 |
| Figure 44 Prioritized Issues and Gaps | 60 |
| | |

Tables

| Table 1 Primary Service Area Zip Codes | 8 |
|--|----|
| Table 2 Population Growth of Service Area Compared to California and U.S. Population | |
| Table 3 Racial and Ethnic Diversity Compared to California and US populations | 12 |
| Table 4 Median Income of Service Area Compared to California and U.S. | 12 |
| Table 5 Rank order of health issues from the survey Q4 Q5 Q6 | |
| Table 6 RRH Actions and Projects from 2013 CHNA | |
| Table 7 Ranked Gaps and Issues | |
| Table 8 Interpreting the Supporting Data for Issues and Gaps | |
| | |

Executive Summary

In 2015, Ridgecrest Regional Hospital (RRH) contracted with Act Too Consulting to conduct a Community Health Needs Assessment (CHNA). The CHNA satisfied three objectives a) RRH understands the health needs of the community, b) RRH complies with the IRS notice regarding Section 9007 of the Affordable Care Act for 501(c)3 hospitals, c) RRH has additional input to the strategic planning process.

From November 2015 to January 2016 data were gathered through a public opinion survey. In March 2016, inputs were gathered via phone and on-line survey from local community members who represent the broad interests of the community including those who have special knowledge of underserved segments of the community.

The data collected were compared to Kern county, California state, and National trends and goals for the public health. This analysis produced a set of twelve issues and gaps that apply to the community served by RRH. A Community Health Needs (CHN) committee comprised of RRH Corporate Board members, local medical providers, and RRH administration reviewed the gaps and issues and established priorities for these twelve issues. Figure 44 lists the issues and gaps within the three tiers of priority.

Subsequently, the RRH CEO and Executive Board reviewed the gaps and issues and determined which were feasible for RRH to pursue. The next step will be a tactical plan of activities, services, or processes to address the selected issues and gaps.

Process and Methods - Community Health Needs Assessment

There are three phases to the process used to develop the community health needs assessment a) data collection, b) analysis, and c) prioritization.

This report contains the results of all of these phases. Implementation planning follows these phases and is conducted using the information contained within this report.

Each phase is outlined in detail below.

- a. <u>Data Collection</u>. Data were collected through three methods: a public opinion survey, inputs from local health experts or representatives of segments of the community, and reviews of existing reports and public data.
 - Public Opinion survey. The survey was distributed via several methods to ensure broad awareness and could be completed via an online website and a paper survey. This included access directly through the RRH website, advertisement in the RRH Outlook mailing which goes to every household in the service area, and notification to all Ridgecrest Chamber of Commerce members. In addition, approximately 13,500 direct mail surveys were sent to addresses in Ridgecrest, Inyokern, and Trona. To motivate participation, survey respondents could enter to win a drawing for an iPad.

- An additional 1500 surveys were handed out at doctor's offices, Southern Sierra Medical Clinic, Rural Health Clinic, IWV Water District Health Fair, and Ridgecrest community fairs.
- The online survey was available in English and Spanish though no one completed the Spanish version. A total of 1420 people responded to the survey. A copy of the survey is included in Appendix VI.
- *Expert Input.* Individuals with broad knowledge of health needs in the community or those that could represent medically underserved segments of the community were identified and contacted for with an on-line survey or over the phone interviews with Act Too Consulting. The list of people interviewed is included in Appendix II.
- *Review existing data.* Act Too Consulting researched other relevant data sources or existing community health needs assessments or reports that pertained to the coverage area. These data were included in the analysis phase of the process. The list of these references is included in Appendix III.
- b. <u>Analysis.</u> Act Too Consulting's researchers conducted the analysis of data collected and drafted an initial set of gaps and issues for consideration by a Community Health Needs (CHN) committee. Details from the analysis are included within this report.
- c. <u>Prioritization.</u> The CHN committee was comprised of RRH Corporate Board members, RRH Executive Board members, local medical providers, and RRH administration. The list of committee members is included in Appendix IV. The CHN committee met twice in June 2016. The CHN committee's first meeting included a review and discussion of the intial gaps and issues provided by Act Too Consulting.

The committee then agreed to use the following prioritization criteria:

- The community prioritizes the issues over other issues
- Clear disparities/inequities
- Existing attention/resources dedicated to the issue
- Effective and feasible interventions exist
- A successful solution has the potential to solve multiple problems
- Opportunity to intervene at the prevention level

At the second meeting, the CHN committee ranked and prioritized the twelve issues and gaps. Each member was asked to rank the issues from highest to lowest based on the criteria above. The individual rankings where then consolidated to determine the final ranking. Table 7 lists the average ranking of the twelve issues and gaps. This ranking process resulted in three tiers of priority. Figure 44 contains the final priority with Substance Abuse/Mental Health earning the highest priority. Obesity/Nutrition, Heart Disease/Stroke, Diabetes, and Cancer are included the next tier of priority for the community.

About Act Too Consulting

Act Too Consulting was established in 2008 and provides organization assessment and development services to public and private sector clients. Dr. Keith Ray and Dr. Joan Goppelt are the co-owners and consultants in Act Too Consulting. Each has a Ph.D. in Human and Organizational Systems from Fielding Graduate University. They have extensive experience in conducting research within organizations and communities. Dr. Goppelt has lived in the local community since 1983 and Dr. Ray has lived in the local community since 1983.

Act Too Consulting provides expertise in designing data collection and analysis methods to meet clients' objectives. While they have limited knowledge of the medical and health services domain they do have special knowledge in conducting qualitative and quantitative research and blending these methods to meet the assessment needs.

Coverage – Description of Service Area for the CHNA

Ninety-five percent of the inpatient and outpatient services that RRH provides are provided to residents living in the Ridgecrest, Inyokern, and Trona zip codes so this was chosen as the service area for purposes of the needs assessment. This community health needs assessment accounted for the primary service area as described below and did not take into account any secondary service areas. The demographic data below are obtained from the U.S. Census Bureau and American Community Survey 2010-2014.

Primary Service Area

The primary service area has a population of 36,869 people living in 5 zip codes. When compared to United States national demographics, this area is represented by population with a higher educational level and higher median income. A map of the service areas and a list of zip codes are below.

| Zip Code | Post Office Name |
|----------|------------------|
| 93527 | Inyokern |
| 93528 | Johannesburg |
| 93554 | Randsburg |
| 93555 | Ridgecrest |
| 93562 | Trona |

Table 1 Primary Service Area Zip Codes

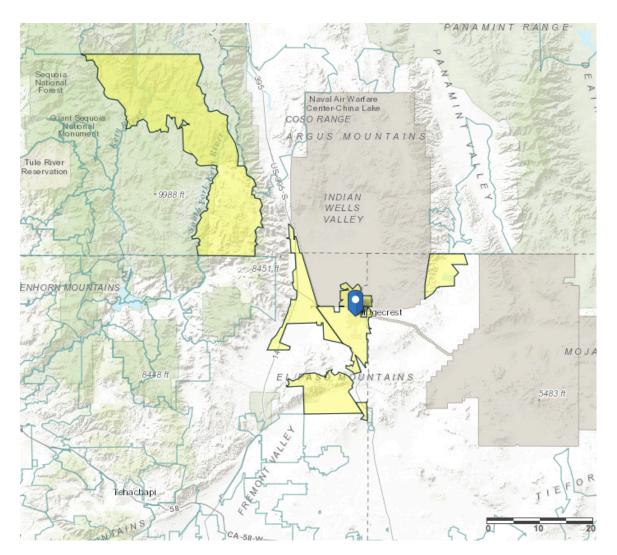


Figure 1 Map of Primary Service Area

Population

The primary service area population has increased moderately over the last few years. The area's population grew 6.5% between 2010 and 2014, increasing by approximately 2247 residents. None of the zip codes in the primary service area experienced a decline in population. This is lower than the rate of growth than is expected for California (2.2%) and the U.S (1.7%) for that same time period.

| | Service Area | California | US |
|--------------------------------|--------------|------------|-------------|
| 2010 Census | 34,622 | 37,254,503 | 308,758,105 |
| American Community Survey 2014 | 36,869 | 38,802,500 | 318,857,056 |
| % Growth | 6.5% | 4.2% | 3.3% |

Table 2 Population Growth of Service Area Compared to California and U.S. Population

Age

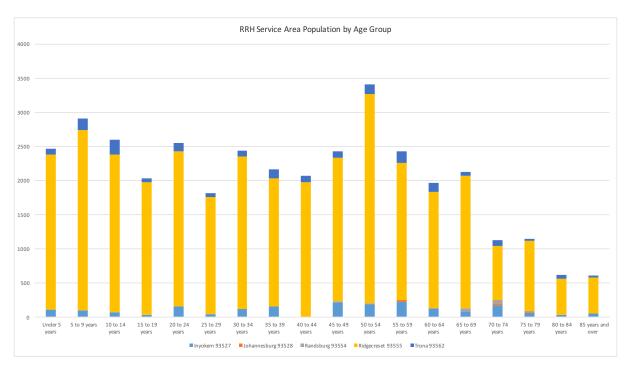


Figure 2 Service Area Population by Age Group

The largest age group in this area is 50-54 years of age, and accounts for 9.2% of the primary service area population. Nationally, this age group accounts for 7.2%.

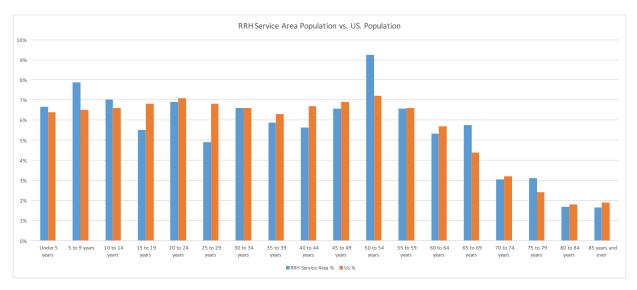


Figure 3 Service Area Age Group Population Compared to U.S. Population

Ethnicity

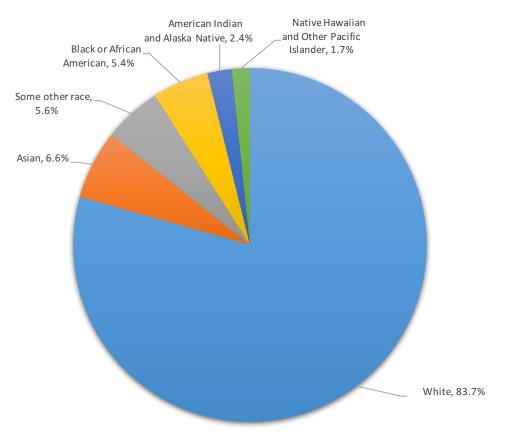


Figure 4 Racial Diversity of Service Area

The service area is less ethnically diverse compared to the US overall. The majority of residents are White (83.7%) followed by Asian (6.6%). Hispanic or Latino of any race comprise 14% of the population.

Ethnicity plays some role in determining community need for health care services, as some ethnic groups may experience elevated or lowered rates of disease incidence based on hereditary or cultural factors. Clusters of some ethnic groups within a service area may also create the need for additional care givers with fluencies in a particular language or cross-cultural competence.

| | White | Black or African American | American Indian and Alaska Native | Asian | Native Hawaiian and Other Pacific Islander | Some other race | Hispanic or Latino (of any race) |
|---------------|-------|---------------------------------|--|-------|--|-----------------|--|
| Service Area | 83.7% | 5.4% | 2.4% | 6.6% | 1.7% | 5.6% | 14.0% |
| California | 65.8% | 7.1% | 1.9% | 15.4% | 0.8% | 14.0% | 38.20% |
| United States | 76.3% | 13.7% | 1.7% | 5.9% | 0.4% | 5.2% | 16.90% |

Table 3 Racial and Ethnic Diversity Compared to California and US populations

Education

Education level has been linked to the general health of a population. A low education level may place additional demands on specialists and emergency/urgent care physicians, while a higher educational level may reflect a greater utilization of primary care physicians. Residents in this service area have a level of education that is higher than the US overall. Majority (65%) of the population in the primary service area has some college or higher level of education. Whereas in the US 58% and in California 61% of the population have some college or higher level of education.

Household Income

The highest median household income in the area is \$62,533, found in Ridgecrest (93555). The lowest median income in the primary service area, \$13,906 was reported in Johannesburg zip code 93528. These compare with the median household income in California (\$61,489) and the U.S. (\$53,482).

A lack of available resources to the indigent may increase volumes in the emergency room, as patients lacking primary care access often seek routine care through emergency services. Approximately 1,940 households (13 %) in the primary service area earn less than \$15,000 annually.

| | Service Area Zip Code | | | | | | |
|---------------|-----------------------|--------|--------|--------|--------|------------|--------|
| | 93527 | 93528 | 93554 | 93555 | 93562 | California | US |
| Median Income | 52,123 | 13,906 | 26,813 | 62,533 | 30,478 | 61,489 | 53,482 |

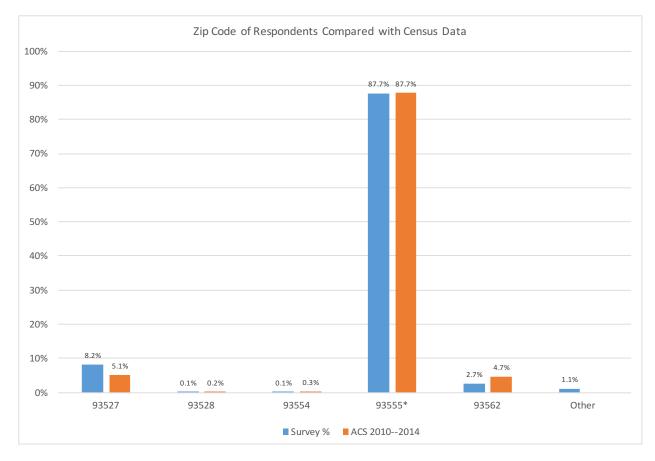
Table 4 Median Income of Service Area Compared to California and U.S.

Public Opinion Survey Results

Survey Sample Demographics and Comparison to Population

This public opinion survey was purely voluntary and therefore a comparison to target population is required in order to understand how close the sample represents the total service area population. A total of 1420 survey responses were received. In demographic areas where the number of participants in the survey does not match the population, caution should be given to the robustness and validity of these data to represent the concerns of those who fall within a particular demographic characteristic.

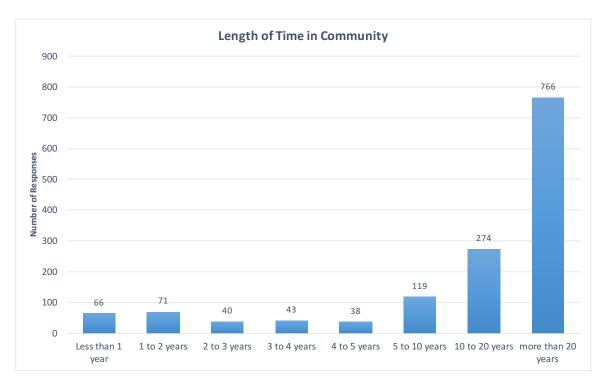
For the following demographic comparisons, Census data were obtained from American Community Survey 2010 - 2014 from the U.S. Census Bureau. Except for Response by Zip Code, comparative census data are from zip code 93555 in order to simplify comparisons.



Response by Zip Code

Figure 5 Zip Code of Respondents

Due to the large direct mail campaign as well as other promotional initiatives, the survey obtained representative responses from people living within the zip codes in the service area. Inyokern (93527) is slightly over represented and Trona (93562) is slightly underrepresented.



Years in Community

Figure 6 Length of Time in Community

More than half (54%) of respondents have lived in the community for more than 20 years. Approximately 19% have lived in the community between 10 and 20 years. Another 18% have lived in the community less than 5 years. There are no data readily available for geographic mobility of residents in the service area.

Gender of Respondents

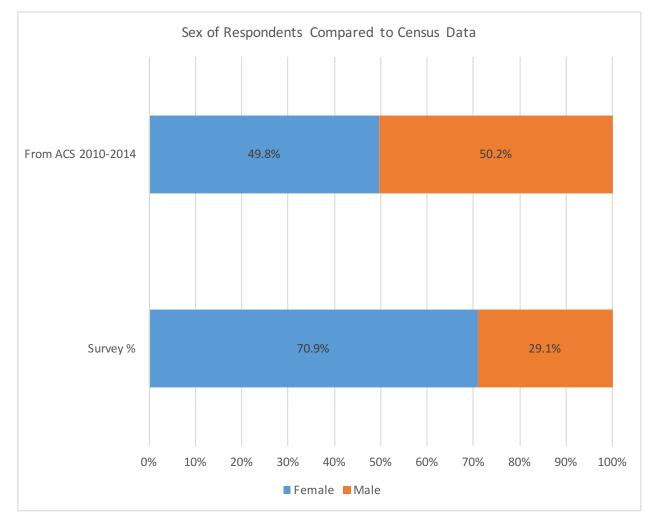


Figure 7 Gender/Sex of Respondents

Survey responses indicate a higher distribution of female vs male respondents. This may skew some of the results and comparative statistical analysis may be performed to understand if there is a significant difference in responses between females and males. Note that the questionnaire asked for "Gender" and the Census survey asked for "Sex."

Marital Status

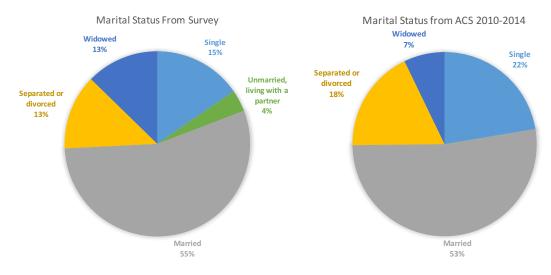
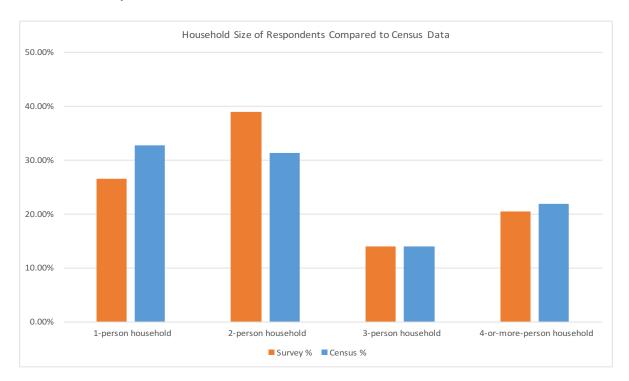


Figure 8 Marital Status of Respondents

The marital status of the respondents matched the population for Married but was under represented for "Separated or divorced", and "Single." The group of respondents who are "Widowed" are overrepresented in this survey.



Number of People in Household

Figure 9 Household Size

One-person households are slightly underrepresented (-6.2%) compared with the population and two-person households are slightly overrepresented (+7.6%) as compared

with the service area population. Three- and four-person household respondents are approximately representative of the population.

Age of Respondents

The age of survey respondents compared well with the service area population age. However, the 75 years old or older age group was overrepresented and not surprisingly, the 18-24 year old age group was underrepresented. There is an unexplained underrepresentation of the 40-49 year old group.

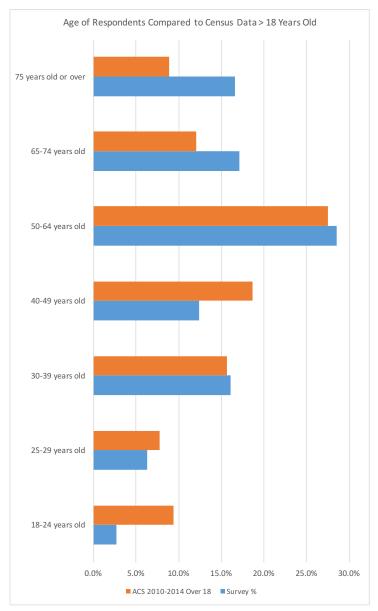


Figure 10 Age of Respondents

Race and Ethnicity

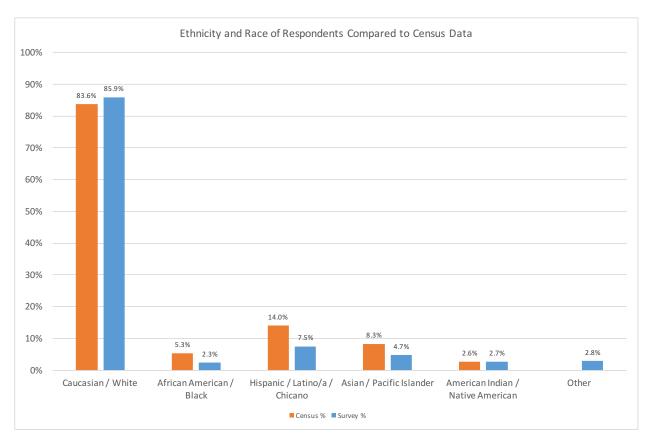


Figure 11 Race and Ethnicity

While White respondents are slightly overrepresented, Black, Hispanic, and Asian / Pacific Islander respondents are underrepresented by approximately half each in the survey data. Note that since respondents could select more than one category, the total percentage of all categories is greater than 100%.

Educational Attainment

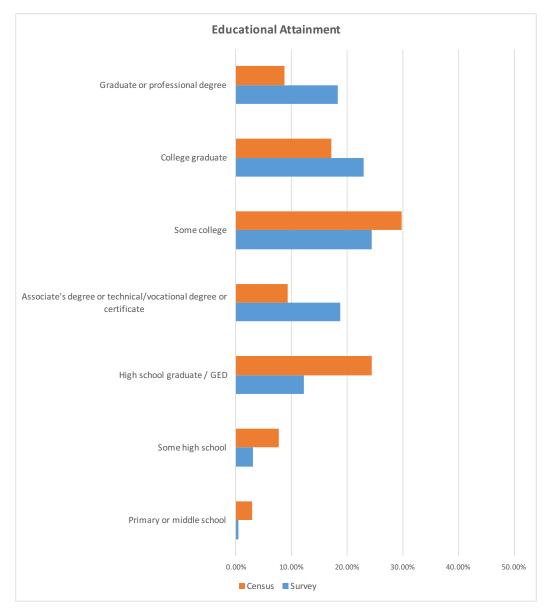


Figure 12 Educational Attainment

Those people with a high school degree or less are under-represented in the survey responses. Additionally, those people with a college degree or graduate/professional degree are over-represented. Compared with the community at large, people with an associate's degree or technical/vocational degree are over-represented.

Income

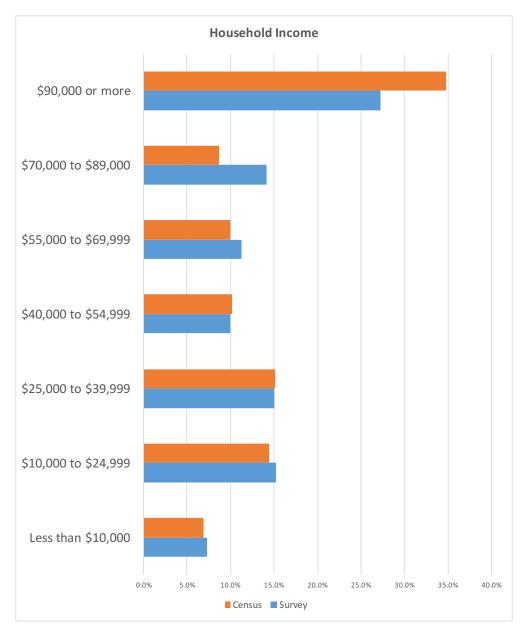


Figure 13 Income

Income of respondents matched closely with the service area demographics except for the \$70,000-\$89,000 category which is overrepresented and the \$90,000 or more category which is underrepresented.

Health Care Information

The next three charts represent respondent's information regarding how often they have seen a medical practitioner and their insurance coverage information. No comparison data was used in the analysis.

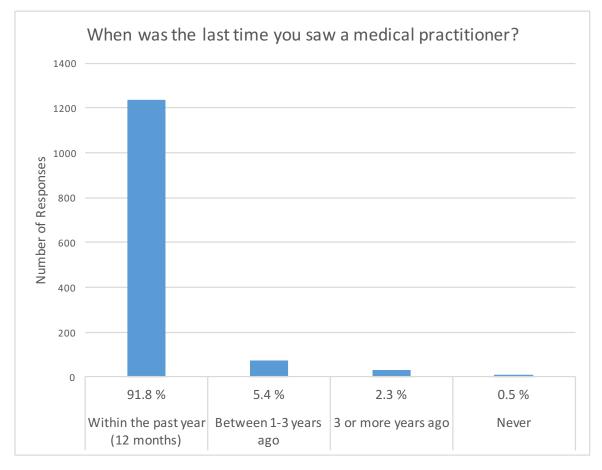


Figure 14 Last Visit to Medical Practitioner

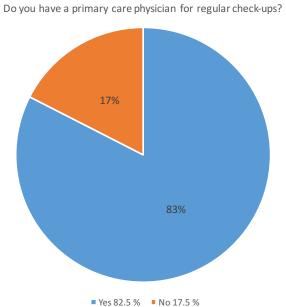


Figure 15 Primary Care Physician

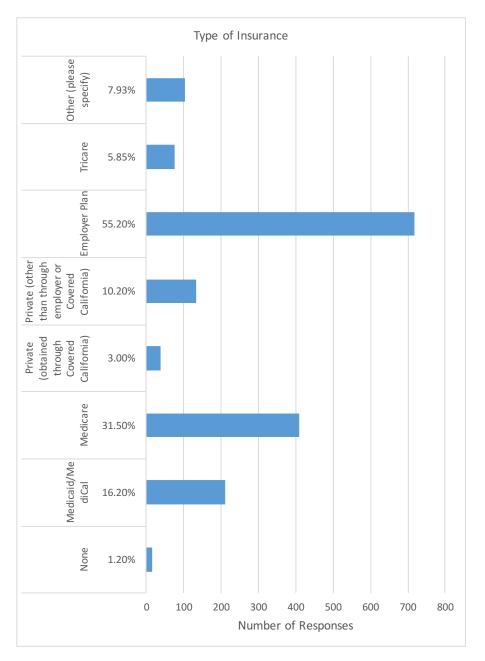


Figure 16 Type of Insurance

Information Gaps

The community survey response was underrepresented by those identifying as Black, Hispanic, and Asian / Pacific Islander as compared to U.S. Census data. There is a minor risk that health needs of these communities was not identified by this survey. These data are compensated by information obtained from questionnaires and inputs from experts who have special knowledge of these groups. No known information gaps are large enough to limit the ability to assess the community's health needs.

Analysis of Public Opinion Survey Responses

Act Too Consulting conducted the analysis of the 1420 public opinion survey responses. Representation and survey coverage should be taken into consideration when evaluating this data.

Considerations when Reading Data in Charts and Tables

People taking the survey could choose the questions they answered, therefore the total number of responses to any individual question may differ from the total number of surveys collected. In other words, people could skip questions. The only mandatory question to make the survey acceptable was an entry for the zip code of the respondent.

These questions include a Don't Know option as a response:

- Q4: In general, how big of a problem are the following health issues in your community?
- Q5: What is the availability of services in your community for the following health issues?
- Q6: What is the quality of services in your community for the following health issues?

Charts and tables including percentages of responses to the above questions (Q4, Q5, Q6) include the "Don't Know" responses in the total response count. Therefore, percentages reflect the percentage of all responses to the question.

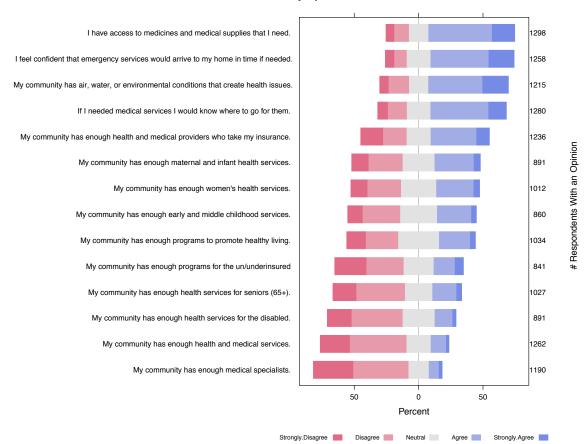
This question included a No Opinion or Don't Know response:

• Q7: Please indicate how much you agree or disagree with each statement (on amount and type of medical services)?

Charts and tables including percentages of responses to Q7 removed the No Opinion responses from the total response count. Therefore, percentages reflect the percentage of responses of people that expressed an opinion.

Public Opinion Regarding Community Health Services (Q7)

Figure 17 shows the distribution of survey respondents' opinion about amount or type of services available in the community. The chart is sorted with the statements most agreed with at the top and the most disagreed with at the bottom of the chart. The total number of respondents with an opinion to the individual question is shown to the right of the graph.



Community Opinion

Figure 17 Community Opinions on General Amount and Type of Services (Q7)

Figure 18 contains a chart that compares averages (of the same data that is in Figure 17) of the responses from respondents who consider themselves:

- Professional medical, wellness, or mental health service provider to the community
- Representative of a medically underserved segment of the community
- Representative of an agency/organization/group that serves/supports the community
- None of the above

Average responses are calculated by assigning a numerical value to the responses as shown below. Then, summing the responses to a particular question and dividing by the total number of responses to obtain an average. This enables a comparison between type of respondent.

| Response | Numerical Value |
|-------------------|-----------------|
| Strongly Disagree | -2 |
| Disagree | -1 |
| Neutral | 0 |
| Agree | 1 |
| Strongly Agree | 2 |

2016 CHNA Final Report

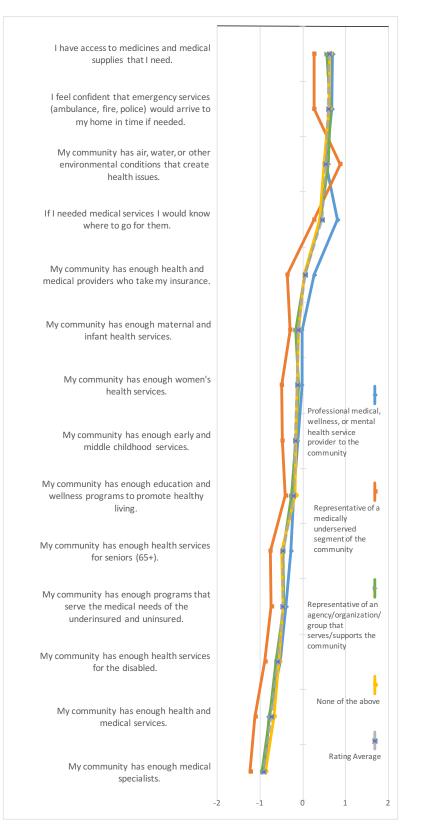


Figure 18 Comparison of Average Responses (Q7) Based on Type of Respondent (Q3)

Analysis

Starting at the bottom of the chart in Figure 17, respondents indicated most strongly that there are not enough medical specialists, followed by not enough health and medical services.

Moving up the chart, respondents indicated an absence of health services for the disabled, with a lower number people overall with an opinion on this topic. Representatives of this communities (disabled) may have greater awareness of the extent of availability of theses services. In other words, if people don't require these services, it is less likely that they are aware of the availability.

The number of people with an opinion rises again with the question about health services for seniors. Respondents indicated strongly that there are not enough services for seniors.

Respondents indicated an absence of services for the underinsured and uninsured and this statement also has less people who have an opinion for this question. Representatives of these communities (underinsured, uninsured) may have greater awareness of the extent of availability of theses services.

Continuing to move up the chart, respondents continue to disagree more than agree that there are enough programs to promote healthy leaving, enough services for early and middle childhood, and enough women's health services.

Responses move towards more agreement on enough services for maternal and infants, enough providers that take insurance, and knowing where to go for medical services. In the comment analysis there was evidence of continuing issues with insurance (see Figure 32) and requests for a complete directory of services (see Figure 37).

There continues to be agreement that the community has air, water, or environmental conditions that create health issues. This question is reverse scored where agreement represents a concern.

Finally, there is strong agreement that emergency services will arrive in time and that access to medicine and medical supplies exists. However, respondents who live in the outlying area of Trona or in other areas further than 20 miles from Ridgecrest indicated that they would not have emergency services that would arrive in time to their home if needed.

From Figure 18, the average opinion on all questions moves more towards strongly disagree when looking at the average for respondents who represent members of medically underserved segments of the community. While respondents that are providers in the community have slightly higher average responses to each question. In other words, those who provide medical services may have a different perspective of availability from those that may have difficulty accessing those same services, due to cost, insurance, proximity.

Public Opinion Biggest Health Issues (Q4)

The charts in Figure 19 and Figure 20 are the summary of survey respondents' opinion about the biggest health issues within the community. Figure 19 is sorted from left to right by the decreasing percentage of the response "Very Big Problem". Figure 20 is sorted left to right by decreasing combined percentage of "Very Big Problem" plus "Somewhat of a Problem".

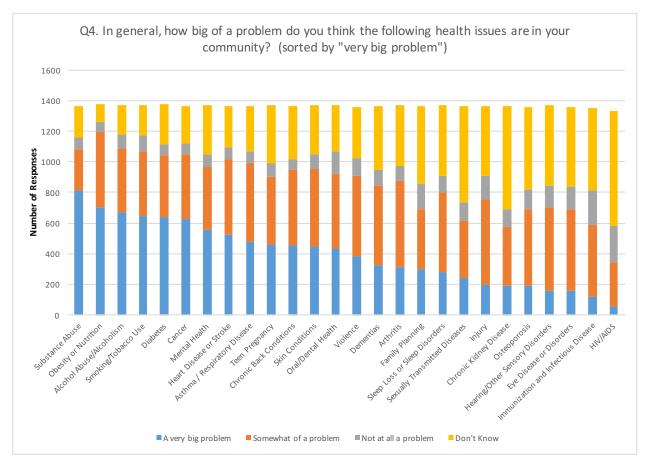


Figure 19 Biggest Health Issues - Sorted by number of "Very Big Problem" responses (Q4)

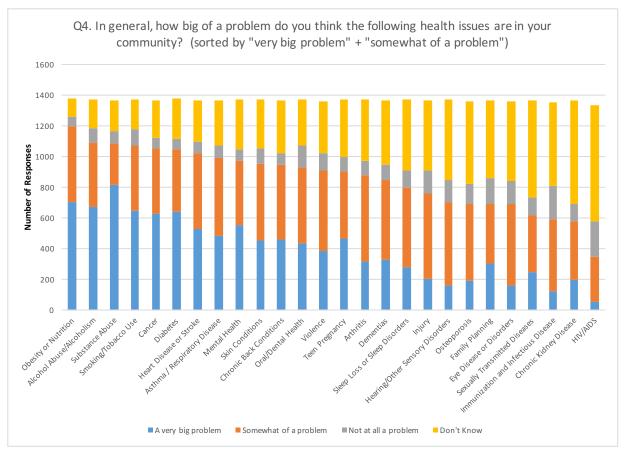


Figure 20 Biggest Health Issues - Sorted by "Very Big Problem" plus "Somewhat of a Problem" responses (Q4)

Analysis

The top ten health issues considered to be *very big problems* in the community according to public opinion are:

- 1. Substance Abuse
- 2. Obesity or Nutrition
- 3. Alcohol Abuse/Alcoholism
- 4. Smoking/Tobacco Use
- 5. Diabetes
- 6. Cancer
- 7. Mental Health
- 8. Heart Disease or Stroke
- 9. Asthma/Respiratory Disease
- 10. Teen Pregnancy

The top ten health issues shift slightly when responses of *very big problem* plus *somewhat of a problem* are added to obtain a ranking. The top ten health issues then become:

- 1. Obesity or Nutrition
- 2. Alcohol Abuse/Alcoholism
- 3. Substance Abuse
- 4. Smoking/Tobacco Use
- 5. Cancer
- 6. Diabetes
- 7. Heart Disease or Stroke
- 8. Asthma/Respiratory Disease
- 9. Mental health
- 10. Skin Conditions

The order of the top ten changes for several issues and Skin Conditions moves up into the top ten and Teen Pregnancy drops to 14th.

Public Opinion Regarding Availability of Services (Q5)

Respondents were asked their opinion on the amount of services available in the community for each of the health issues. The summary in the chart in Figure 21 is sorted left to right by the number of responses obtained from combining the "no services" plus "some services" answers. In other words, the items to the left would be considered those that the public think are lacking most in availability. Figure 22 is sorted from left to right by the number of responses indicating there were "enough services available". In other words, the items to the left would be considered those available in the community.

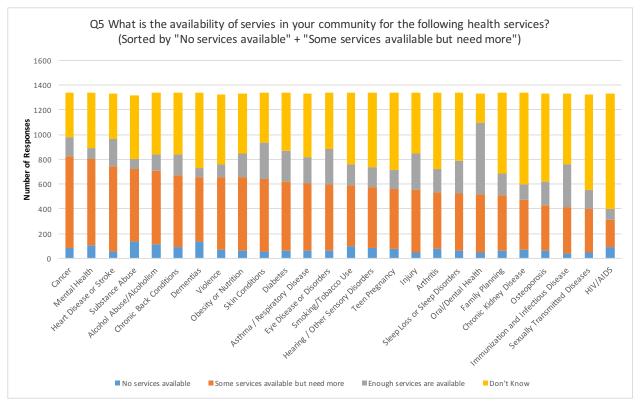


Figure 21 Availability of Services for Each Health Issue – Sorted by least available (Q5)

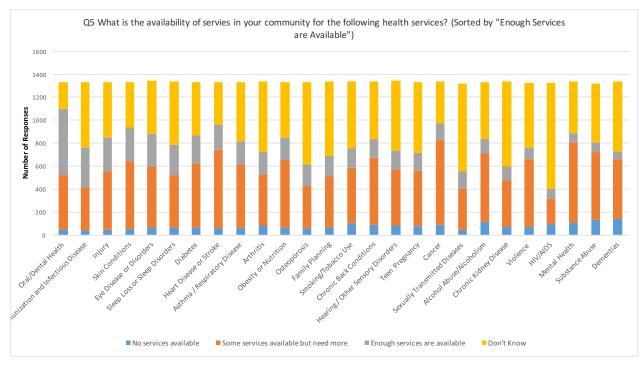


Figure 22 Availability of Services for Each Health Issue - Sorted by most available (Q5)

Analysis

According to the survey, the health issues with *least availability* are:

- 1. Cancer
- 2. Mental Health
- 3. Heart Disease or Stroke
- 4. Substance Abuse
- 5. Alcohol Abuse/Alcoholism
- 6. Chronic Back Conditions
- 7. Dementias
- 8. Violence
- 9. Obesity or Nutrition
- 10. Skin Conditions

Conversely the services for these issues are considered to be *most available* according to the survey.

- 1. Oral/Dental Health
- 2. Immunization and Infectious Disease
- 3. Injury
- 4. Skin Conditions
- 5. Eye Disease or Disorders
- 6. Sleep Loss or Disorders
- 7. Diabetes
- 8. Heart Disease or Stroke
- 9. Asthma/Respiratory Disease
- 10. Arthritis

Oral/Dental Health is the only issue where the responses of "enough services are available" is greater than the "no services" plus "some services responses".

Skin Conditions and Heart Disease or Stroke appear in both the least available and most available top ten lists.

Public Opinion Regarding Quality of Services (Q6)

Respondents were asked their opinion on the quality of services available in the community for each of the health issues. The summary in the chart in Figure 23 is sorted left to right by the number of responses of "very poor" for quality. In other words, the items to the left would be considered those services that the public think have the least quality. The summary in the chart in Figure 24 is sorted left to right by the number of responses with "very good" combined with "acceptable". In other words, the items to the left would be considered those services that the public feels have the best quality.

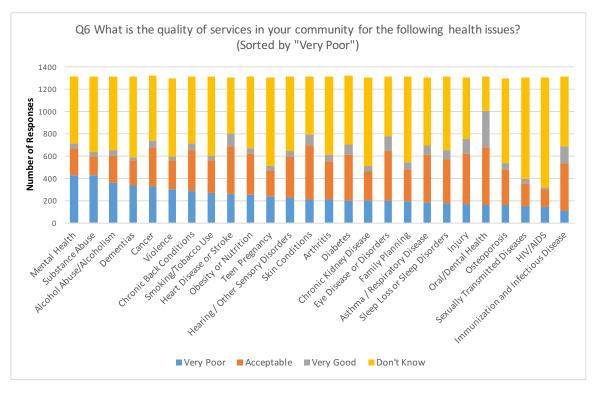


Figure 23 Quality of Services for each Health Issue - Sorted by Very Poor (Q6)

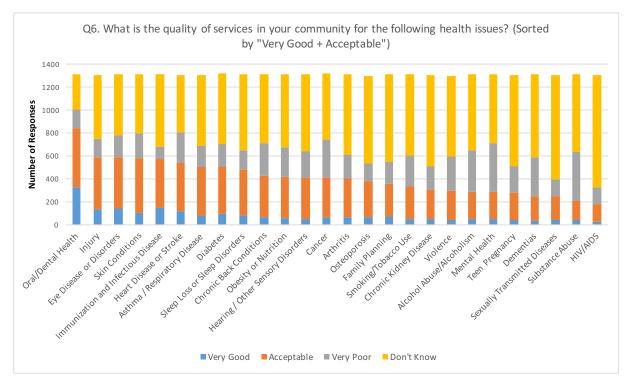


Figure 24 Quality of Services for each Health Issue - Sorted by Very Good + Acceptable (Q6)

Analysis

According to the survey, the health issues perceived to have the *least quality* are:

- 1. Mental Health
- 2. Substance Abuse
- 3. Alcohol Abuse/Alcoholism
- 4. Dementias
- 5. Cancer
- 6. Violence
- 7. Chronic Back Conditions
- 8. Smoking/Tobacco Use
- 9. Heart Disease or Stroke
- 10. Obesity or Nutrition

Conversely the services for these issues are considered to be *acceptable or good quality* according to the survey.

- 1. Oral/Dental Health
- 2. Injury
- 3. Eye Disease or Disorders
- 4. Skin Conditions
- 5. Immunization and Infectious Disease
- 6. Heart Disease or Stroke
- 7. Asthma/Respiratory Disease
- 8. Diabetes
- 9. Sleep Loss or Sleep Disorders
- 10. Chronic Back Conditions

Note that perspectives of the quality for Heart Disease or Stroke and Chronic Back Conditions appear in both.

Combining Biggest Health Issues with Availability and Quality

A ranking order was established for each each issue for how big the issue is, how available services are, and perspectives on the quality of the services. This summary of rankings are shown in Table 5. Figure 25 charts the culmination of ranks based on from the individual rankings within biggest health issues, availability, and quality. The ranking of health issues from most critical to least critical are shown from left to right where the rankings (rank order) are combined across all three questions. This is one way to identify the top gaps in the community based up how large the issue is, what services are available, and what the quality is of the available services.

| Answer Options | How Big Issue Order (Q4) | Availability Order (Q5) | Quality Order (Q6) | Combined Rank |
|-------------------------------------|-----------------------------|----------------------------|-----------------------|------------------|
| Substance Abuse | 3 | 4 | 2 | 1 st |
| Alcohol Abuse/Alcoholism | 2 | 5 | 3 | 2 nd |
| Cancer | 5 | 1 | 5 | 3 rd |
| Mental Health | 9 | 2 | 1 | 4 th |
| Heart Disease or Stroke | 7 | 3 | 9 | 5 th |
| Obesity or Nutrition | 1 | 9 | 10 | 6 th |
| Chronic Back Conditions | 11 | 6 | 7 | 7^{th} |
| Smoking/Tobacco Use | 4 | 14 | 8 | 8 th |
| Dementias | 16 | 7 | 4 | 9 th |
| Violence | 13 | 8 | 6 | 10 th |
| Diabetes | 6 | 11 | 15 | 11 th |
| Skin Conditions | 10 | 10 | 13 | 12 th |
| Asthma / Respiratory Disease | 8 | 12 | 19 | 13 th |
| Teen Pregnancy | 14 | 16 | 11 | 14 th |
| Hearing/Other Sensory Disorders | 19 | 15 | 12 | 15 th |
| Arthritis | 15 | 18 | 14 | 16 th |
| Eye Disease or Disorders | 22 | 13 | 17 | 17 th |
| Oral/Dental Health | 12 | 20 | 22 | 18 th |
| Injury | 18 | 17 | 21 | 19 th |
| Sleep Loss or Sleep Disorders | 17 | 19 | 20 | 20 th |
| Family Planning | 21 | 21 | 18 | 21 st |
| Chronic Kidney Disease | 25 | 22 | 16 | 22 nd |
| Osteoporosis | 20 | 23 | 23 | 23th |
| Sexually Transmitted Diseases | 23 | 25 | 24 | 24 th |
| Immunization and Infectious Disease | 24 | 24 | 26 | 25 th |
| HIV/AIDS | 26 | 26 | 25 | 26 th |

Table 5 Rank order of health issues from the survey Q4 Q5 Q6

How big issue column is the ranking based on combining *very big problem* plus *somewhat of a problem* answers. Availability is the ranking based on combining *no services* plus *some services but need more* answers. Quality is ranking based on *very poor* answers.

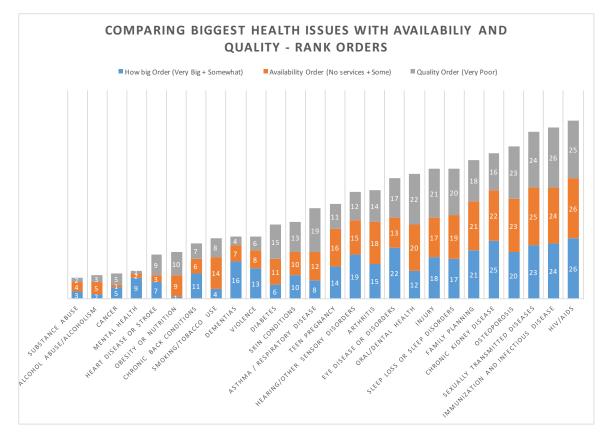


Figure 25 Comparing Biggest Issues with Least Availability and Least Quality – Combined Rank from Survey

Public Opinion on Issues that make it Difficult to Get Medical Care (Q11)

Respondents were asked about issues that make it difficult for them to receive the medical care they needed. Figure 26 a chart of the summary of those responses sorted from top to bottom by the highest to lowest percentage of responses. Respondents could select from a list of issues or write in another issue if their particular issue was not already listed.

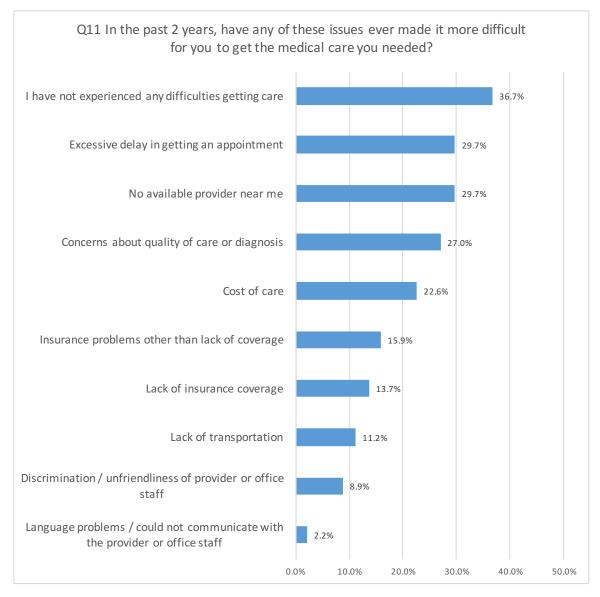


Figure 26 Issues (Access) that Make Obtaining Medical Care Difficult (Q11)

Analysis

Slightly more than a third (37%) of respondents have not experienced any difficulties in getting care. The two most common issues (30%) that impact access include *excessive delays in getting an appointment* and *no available provider near me*. These access issues indicate a need for more providers locally. The next issue is about concerns for the *quality of care or diagnosis* (27%) which can be the reason people do not seek care or leave the area for care. The next access issue has to do with the *cost of care* (23%), indicating the need for more low cost options. The next highest percentages, 16% and 14%, are noted *as insurance problems other than lack of coverage* and *lack of transportation*

was an issue for 11% of the respondents. Figure 37 also includes a theme of comments on transportation. The final two access issues were noted by 9% and 2% of the respondents and are *discrimination/unfriendliness of provider or office staff* and *language/communication problems*. The comment analysis from the survey also exposed a theme title Patient Experience, see Figure 36 which would contain further evidence of these last two issues.

Public Opinion Written Responses to Most Important Things to Improve Care (Q8)

Respondents were able to provide written responses in their own words to the question "What are the most important things that your community's health agencies could do to improve the quality and availability of care in the area?". Respondents could also further expand on their responses to the questions on health issues, availability, quality, and access issues. All of these comments were included in the qualitative analysis.

Analysis

About 60% of survey responses (857 respondents) included written comments. Analysis of the comments produced a set of themes. The themes are described in Appendix I in alphabetical order. The themes are also grouped into some larger categories as part of the analysis. An individual theme may appear in one or more categories.

Theme Categories

- a. Top Themes Overall All themes that have 20 or more comments
- b. Specialists
- c. Recruiting Providers
- d. Why People go Out of Town
- e. Substance Abuse
- f. Insurance and Billing
- g. RRH Operations
- h. Health Services for Seniors
- i. Women's Health Services
- j. The Patient Experience
- k. Community Broader Needs
- 1. Remote Areas
- m. Wellness & Healthy Lifestyle

Figure 27 contains the themes that had at least 20 related comments. Each of the comments is from a different respondent, so the number of comments is the number of people who mentioned something related to this theme. Many individual responses included more than one theme.

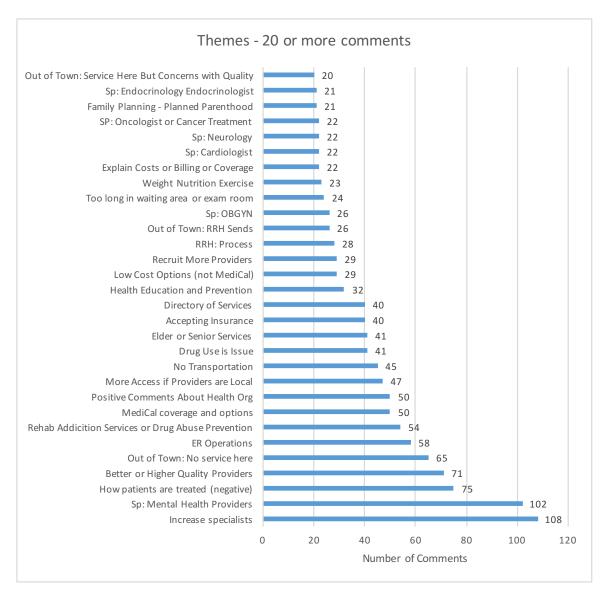


Figure 27 Top Themes from Derived from Comments - 20 or more

Brief explanations for those themes with fifty comments or more are provided below.

The top two themes derived from the written comments include requests to *increase specialist* providers and requests for more *mental health providers*. In each case, over one hundred respondents mentioned these needs. See Figure 28 on Specialists that further expands on the type of specialists requested.

The next most prevalent theme included *how patients are treated* with getting access to providers, the experience of interacting with providers and provider staff, and follow-up from appointments, lab tests, and procedures. The seventy-five comments in this theme contain primarily negative or frustrating experiences from the patient perspective.

The next highest number of comments was the need for *better or higher quality providers*. Seventy-one respondents suggested that quality is an issue, with concerns

about inaccurate diagnosis and an inability to find satisfying solutions for their health issues.

Sixty-five respondents mentioned that they go *out of town for service* due to the fact that there is no service locally or the services locally have extensive wait times. There is a set of themes that contain the reasons people leave town for services. These are summarized in the Why People Go Out of Town section. This theme is related to the need and requests to *increase specialists*.

Respondents provide comments and suggestions with regards to RRH emergency room operations (*ER Operations*). Fifty-eight respondents suggested process revisions, requests for changes in staff behaviors, and extensive wait times.

Fifty-four responses requested local substance abuse and addiction support for drugs, alcohol, and other addictions (*Rehab Addiction Services or Drug Abuse Prevention*). Many respondents mentioned a link between mental health, addiction, and drug use.

Fifty respondents mentioned the need for more options for those use who have MediCal insurance (*MediCal coverage and options*). While several mentioned that services do now exist locally they expressed concern over significant delays in getting appointments and limited choices in providers.

The surveys also contained fifty positive comments about advances and improvements in local health services. These comments were primarily directly at RRH efforts to improve services, improve facilities, and recruit additional providers to the area (*Positive Comments about Health Org*).

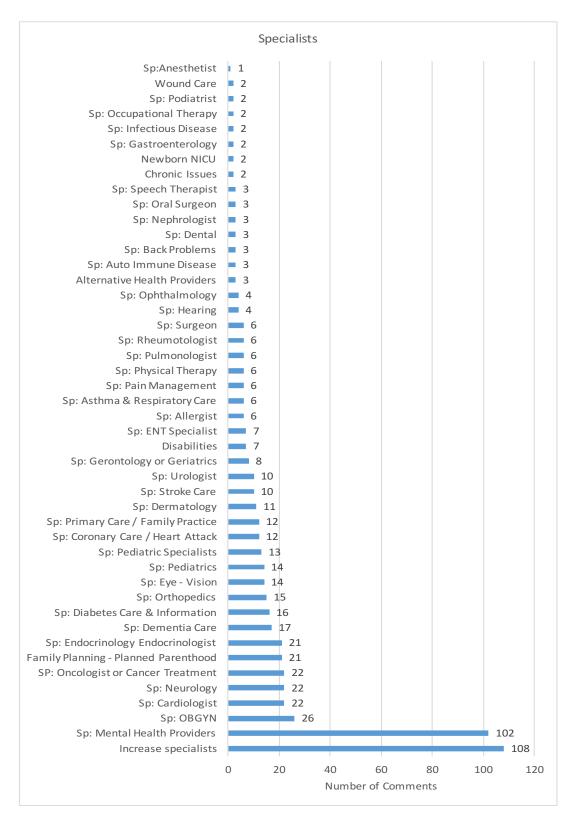


Figure 28 Specialists - Comments

Figure 28 is the Specialist category and contains the distribution of themes that contain comments requesting access to more specialist or subspecialty areas. Of note is the

amount of requests for more mental health providers. Also combining requests for cardiologists (22) with requests for coronary care / heart attack care (12) bring the total comments to 34 and place requests for care for heart diseases third in comment frequency regarding specialists.

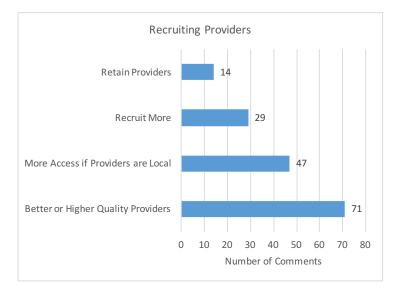


Figure 29 Recruiting Providers – Comments

Figure 29 contains themes related to Recruiting Providers. This includes requests to recruit more providers, retain those that are recruited, providers that live locally and therefore available more often, and requests for better or higher quality providers. While respondents would like more access to local providers this is also mediated by the concerns about needing higher quality providers. Some respondents recognize the challenges associated with recruiting providers who want to live in a small desert community.

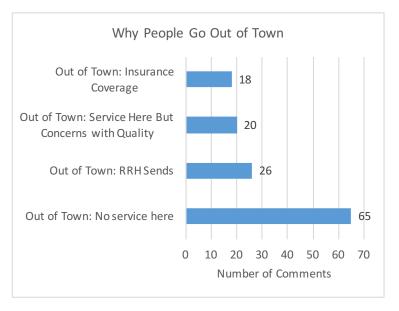


Figure 30 Why People Go Out of Town – Comments

Figure 30 documents the reasons respondents listed for leaving town for services. There are four main themes, a) there is no service locally or it takes too long to get an appointment locally, b) RRH sends patients out of town for care that is not available at RRH, c) service is available locally but there are concerns about the quality of the provider or service, and d) the local provider does not accept the respondent's insurance. In general, respondents express a desire to stay local, but deem it necessary to use services out of town for these four reasons.

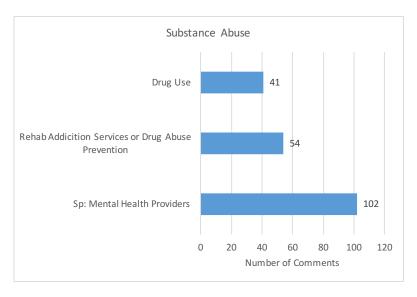


Figure 31 Substance Abuse Support – Comments

Figure 31 is the category of themes related to needed services for substance abuse and rehabilitation. Most respondents recognize the linkage between mental health and addiction, therefore the requests for more mental health providers is also included in this category. Several responses relayed frustration with the lack of local county or other

services when someone is struggling with mental health or addiction issues. Drug use was the most frequent health issue that was emphasized in written comments, with forty-one respondents making a note of drug use in their comments.

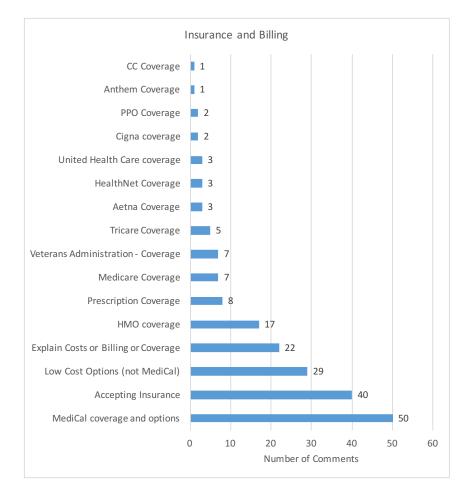


Figure 32 Insurance and Billing - Comments

Figure 32 contains Insurance and Billing themes. Many MediCal recipients would like more options or broader coverage for local services. These are often the same population that have difficulty traveling out of town for services. Included in this category are requests to accept more insurance or to offer coverage for a specific insurance. Of note is a theme with 22 comments about the need to provide more information on costs, billing, or what is covered and not covered by insurance. Some people expressed frustration about not having this information up front before a procedure is ordered.

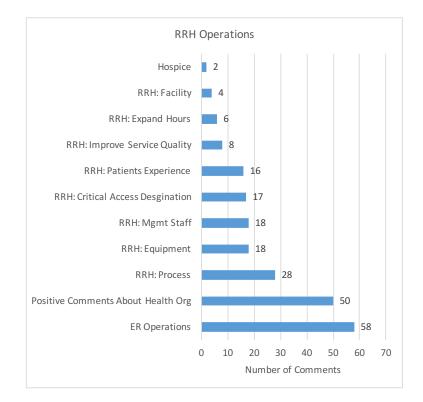


Figure 33 RRH Operations – Comments

Figure 33 contains themes related to the category of RRH operations. Over fifty respondents mentioned experiences and suggestions for ER operations. This includes improving wait times, staff interactions, and other Emergency Department processes. Positive comments regarding improvements in overall health services due to RRH is another theme included in this category. Comments, not specific to ER operations, were placed into several themes. These included suggestions for process changes, requests for additional or upgraded equipment, comments specific to RRH management and staffing, expanding hours in clinics or urgent care, patients experience (outside of ER) with staff or providers, improving service quality, and expanding the facility. There were 17 mentions of limitations in service, number of beds available, or transferring patients via helicopter or ambulance due to changes in RRH designation changes. While most commenters did not use the term critical access designation, the analyst interpreted the respondent's comments as referencing changes in operations due to this relatively recent designation. All of the comments in this theme, without any information that would identify the respondent, were provided to the RRH CEO for use in the on-going RRH process and quality improvement programs.

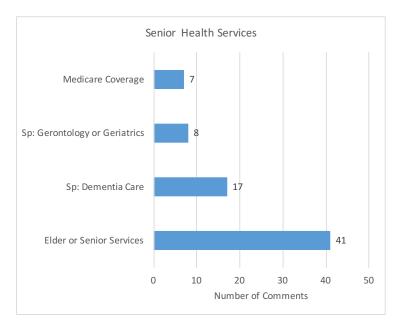


Figure 34 Health Services for Seniors - Comments

Figure 34 contains themes related to Health Services for Seniors. Over forty comments mentioned the need to increase services for seniors. These comments included making services more affordable, such as vision and dental, ensuring seniors understood services available, home visits for elderly, expansion of skilled nursing facility, and more retirement homes. Included in this category were specific requests for detection, care, and more facilities for patients with dementia. Some respondents also would like more doctors who specialize in diseases and issues of advanced age. Several comments mentioned resent loss or less coverage for Medicare.

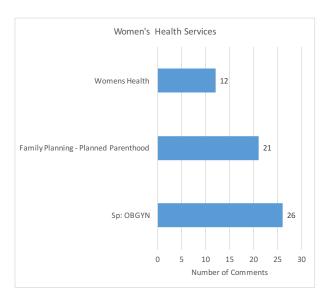


Figure 35 Women's Health Services – Comments

Figure 35 combines theme related to Women's Health Services. There were twenty-six requests for more or consistent OBGYN providers that are local. Family planning such as

birth control counseling and fertility counseling, as well as specific requests for a local planned parenthood branch were mentioned. Other requests included providers who specialized in menopause and women's health outside of pregnancy.

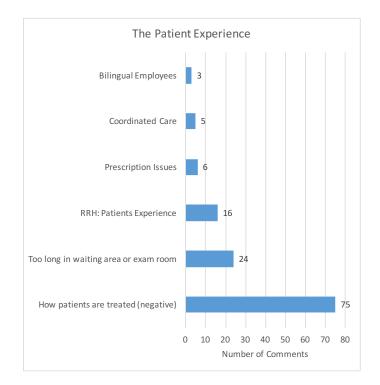


Figure 36 The Patient Experience – Comments

Figure 36 contains themes related to the Patient Experience with local health care. This includes how providers interact with patients, making appointments, whether patients feel heard or listened to, and getting results of labs. Twenty-four comments mentioned having to wait too long in the waiting area or exam room for a scheduled appointment. Others mentioned having issues with communication between provider and pharmacy (Prescription Issues) or lack of seamless or coordinated care (e.g. having to provide orders more than once or one provider not having medical records).

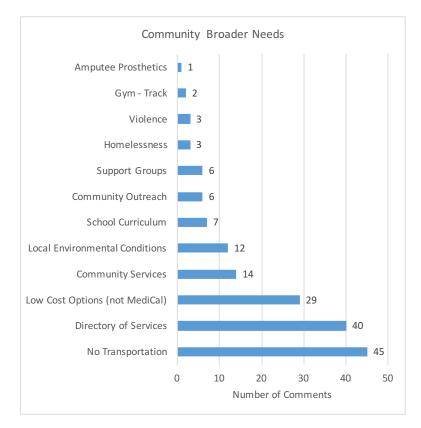


Figure 37 Broader Community Needs - Comments

Figure 37 is the category of Broader Community Needs. These themes are not specific health services but are related to health issues and access to health services.

The largest theme in this category has to do with *transportation* to appointments. Fortyfive respondents expressed concern about not having transportation, having to rely on others for transportation, suggestions for transportation services to either local or out of town appointments, or a concern that they will in the future not be able to drive themselves to out of town appointments.

The second theme is having a single *directory of services* so that people can find local providers and also understand the insurance coverage for each provider. Included in the directory of services theme are comments from people wanting to know fees or perceived quality of the providers.

Another significant theme in this category were comments related to having more *low cost options* in order to help the low income populations, through more affordable services, periodic low cost or free screenings, food programs, resources and support networks.

Community services included requests for more shelters for the homeless, places for teens and young adults to socialize, shopping assistance, and housing.

Local Environmental Conditions included comments about air quality, water usage, cancer rates, economic development, and jobs.

Some suggested an updated *School Curriculum* to include more sex education, nutrition, and healthy habits.

Finally, this category included requests for more *Support Groups*, *Community Outreach* or involvement, rising *homelessness*, rising *violence*, and need for another *gym and indoor track*.

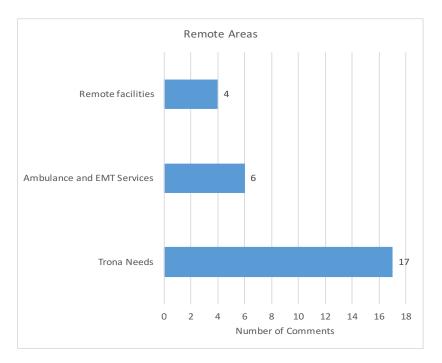


Figure 38 Remote Areas – Comments

Figure 38 are themes related to Remote Areas where residents need to travel 20 or more miles to Ridgecrest for services. In some instances, residents in these remote areas are not confident that ambulance or emergency services would reach them in time of need. In particular, Trona residents mentioned the RRH clinic as positive and also requested additional services such as community transportation to Ridgecrest, more open days for the Trona clinic, a pharmacy, home health, senior services, dental, pediatrics, obstetrics and gynecology.

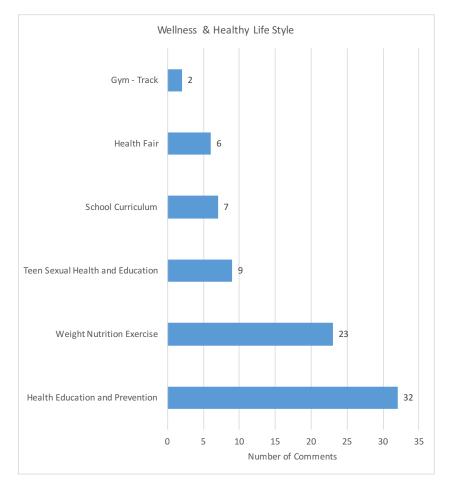


Figure 39 Wellness & Healthy Lifestyle - Comments

Figure 39 is the Wellness & Healthy Lifestyle themes. Thirty-two respondents suggested more *Health Education and Prevention* programs and information. Twenty-three others mentioned the need for *Weight, Nutrition, and Exercise* programs and information. Nine people suggested more *Teen Sexual Health and Education*. Six people mentioned the *Health Fair* as an important event to promote health. As mentioned in the Broader Community Services category there were several suggestions for changes to school curriculum, a request for another gym and indoor track.

Expert Input on Health Issues and Services

Input from experts in the local community produced a set of information on the health needs and services. Appendix I lists the experts who provided input along with their area of expertise and knowledge.

Questions for experts

- What in your opinion are the top community health needs for Ridgecrest and surrounding areas?
- What are the trends, issues, or factors that are driving these community health needs? For example, these may be demographic or societal trends, local, state or national policy, or environmental factors.
- What activities or initiatives are currently underway in the community to address the needs you have mentioned?
- What more needs to be done in order to address the needs you have mentioned?
- The public survey on community health needs gathered 1420 responses from the community. As you look at the top 10 health related issues from the survey, would you agree theses ore the greatest areas of need? What is missing or should be included?

Top community health needs

- Psychiatry and psychotherapists. Specifically, there are too few child therapists.
- Need to recruit additional providers including: urologist, pulmonologist, and psychiatrist. Need a hematology/oncology treatment center.
- Increasing the availability of specialty care for the low-income, disabled, underserved populations. Partnering with other larger institutions as well as recruiting. This would serve other populations as well.
- Obesity (and diseases that accompany obesity), drugs, mental health, STDs
- Mental health we need more providers in this area. Educating people how to navigate the health care system for all needs. Substance abuse programs for all ages.
- Mental health and addiction, diabetic education. Congestive heart failure resources.
- Substance abuse, alcoholism, addictions to meth and heroin.
- Transportation to get access to care. Have several cases of children that need to see providers out of town such as for neurology, pediatric endocrinology. Families are unable to afford or obtain transportion to these appointments.
- Mental health often related to substance abuse.
- Increase in homeless in the community
- Obesity continues to be a large issue for the community.
- Smoking and Tobacco use continues to be an issue.
- Kern county has a high number of Sexually Transmitted Diseases and this is also reflected in the local Ridgecrest community. Rates of chlamydia and syphilis are rising.

Trends

- Expanding population of younger professionals who are likely to use mental health providers. Fewer people are trained in child and family psychotherapy and even fewer want to migrate to a desert community. There are also challenges with training interns, they tend to leave after training. Also, insurance companies will not pay for interns-in-training providing services. It takes three years of experience to get on the provider panels.
- CMS mandated changes, state legislative, and other Federal/national policy does drive changes.
- Aging population demographic, increasing cost of care, and increasing complexity of obtaining and maintaining a cadre of professionals.
- The culture of Ridgecrest in general is not health oriented. Changes have been made over time, such as fun runs, walking paths, etc. Still, access to affordable, healthy food remains an issue. There is also a divide between wealthier individuals and low income individuals.
- In our community there appears to be barriers at all levels in trying to find resources that will help those who need help. There are not enough qualified people at the state offices that are empathetic enough to give solid advice or ask the question so that the client can understand the system.
- Rising STDs may be connected to substance abuse.
- Demographics are changing, the community has more Spanish speaking residents, more African Americans.

Activities and initiatives underway

- Rural Health Clinic has introduced mental health counseling. I will continue to train interns in mental health.
- RRH recruiting
- Nutrition programs within the schools. Providing more mental health experts. Fun runs.
- Have psychiatry at Rural Health Clinic. The Accountable Care Organization (ACO) is working on diabetic education and congestive heart failure resources.
- Recognize that the Kern county supervisors, with Mick Gleason, are working on efforts to decrease meth production and use within the county.
- There are programs available such as Family PACT that provides services.
- The Collaborative that brings all resource agencies together once a month is a tremendous asset in the community.

What more needs to be done

- Recruit and train child therapists
- In addition to CHNA, we need to do more intensive studies. Whether it is a benefit/cost analysis to see if the volume or data is sufficient to support the different service lines and products or to discontinue current service or start a new service.
- Explore partnering as a strategy for access to more specialties.
- A community wide initiative that addresses and encourages healthy behaviors.

- We should try to educate people in the community about the access to care. There isn't a central area where people can get several things done on the same day. The agencies have offices all over town.
- Working together across the community to build resources and serve in a positive way.
- Would really like to see a medical or transport van service that provides transportion to out of town facilities on a monthly basis for appointments, such as Loma Linda and Bakersfield.
- Residence substance abuse facility is needed locally.
- More encouragement and education on health food choices.
- Education for families regarding addiction.

Additional top health issues

- Local alcohol rehab, alcohol counselors
- Complex pregnancies may be more of a care issue in general rather than the term "teen pregnancy"
- Education on STDs and family planning (2)

Comparison of 2013 survey with 2016 survey

Three main survey questions are worth comparing between the original 2013 CHNA survey and the most recent 2016 CHNA survey.

Enough Services – Comparison 2013-2016

The first question is the opinions of the sufficiency of the amount by type of service available in the community. Figure 40 compares the distribution of responses by percentage between the two surveys where the questions were equivalent. It is worth noting that the 2016 survey gathered approximately 1200 more responses than the 2013 survey and is deemed to be more representative of the community overall than the 2013 survey.

Nine of the thirteen questions represent more agreement in 2016 from 2013 that services are sufficient. This could be an indication that actions taken as a result of input from the 2013 CHNA are closing some of the service gaps. See Table 6 for a list of those actions.

The questions that showed little change or a lowering of opinion between 2013 to 2016 include:

- I feel confident that emergency services would arrive to my home in time of need.
- If I needed medical services, I would know where to go for them.
- I have access to the medicines and medical supplies I need.
- My community has air, water, or environmental conditions that create health issues.* (*this issue is reverse scored with agreement indicating a more negative opinion)

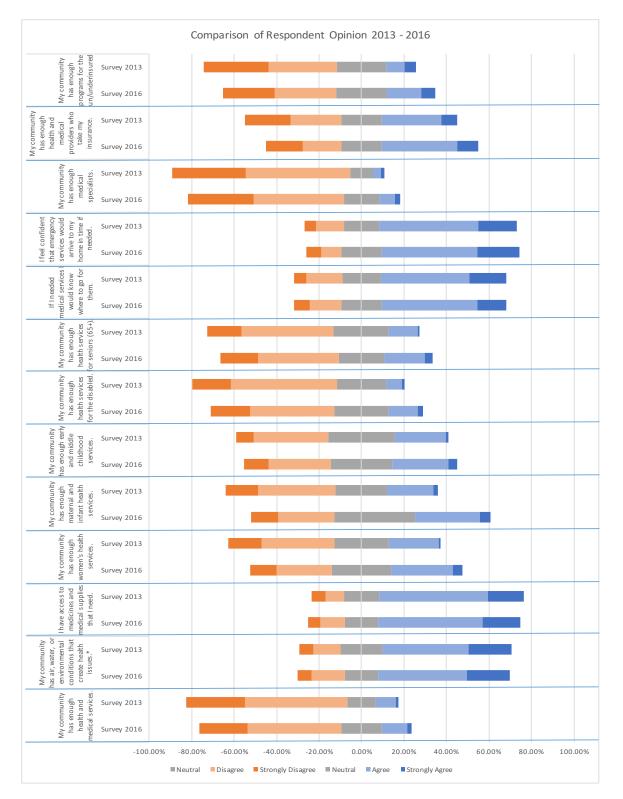


Figure 40 2013 – 2016 Comparison of Opinions on General Amount and Type of Services in the Community

Biggest Health Issues – Comparison 2013-2016

The second question that is worth comparing is the perception of how much of a problem particular health issues are for the community. This comparison is shown in Figure 41 which compares answers of "Very Big Problem" between 2013 and 2016. Most responses indicate a reduction in the size of problem, with Obesity or Nutrition and Teen Pregnancy issues showing 10% or more reduction in "Very Big Problem" responses.

Substance Abuse, Oral/Dental Health, and Violence are viewed as 5% more of a very big problem in 2016 than in 2013

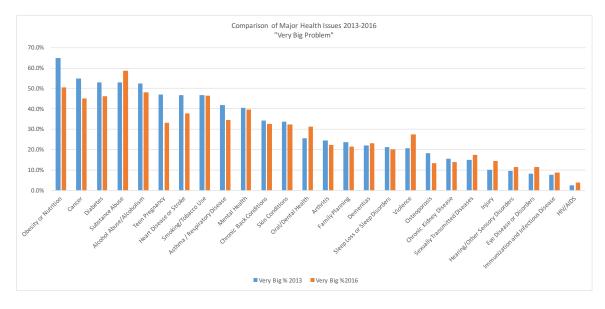


Figure 41 2013 - 2016 Comparison of Major Health Issues includes "Very Big" percentage of responses

To further compare this question, Figure 42 adds the percentage of "Very Big Problem" with "Somewhat of a problem" answers. In this comparison only Substance Abuse is viewed as a larger problem in 2016 than in 2013. In addition, the issues listed below show a 10% or more reduction in "Very Big Problem" plus "Somewhat of a problem" responses.

- Asthma/Respiratory Disease
- Chronic Back Conditions
- Teen Pregnancy
- Dementias
- Sleep Loss or Sleep Disorders
- Injury
- Osteoporosis
- Family Planning
- Immunization and Infectious Disease
- Chronic Kidney Disease

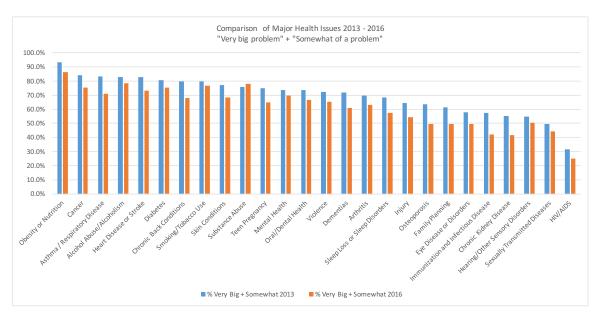


Figure 42 2013 - 2016 Comparison of Major Health Issues includes "Very Big" plus "Somewhat of problem" percentage of responses

Issues with Access – Comparison 2013-2016

Finally, the third question that is worth comparing between 2013 and 2016 is the issues with access. Figure 43 shows this comparison.

Two of the responses, *excessive delay in getting an appointment* and *concerns about quality of care/diagnosis*, were included as options for people to choose in 2016. These were collected as write-in responses in 2013 and therefore will have less responses from 2013 since it takes more effort for the respondent to write-in an issue than select one from a list of possible choices.

The 2016 responses include a wider distribution in demographics, in particular more responses from lower and middle income levels. This could be the explanation for why the percentage of responses for *never experienced any difficult getting care* decreased between 2013 and 2016.

The *lack of transportation* issue showed over 5% increase between 2013 and 2016. This issue also emerged as a them from the written comment analysis Figure 37.

All the other access issues were within 5% when compared between 2013 and 2016.

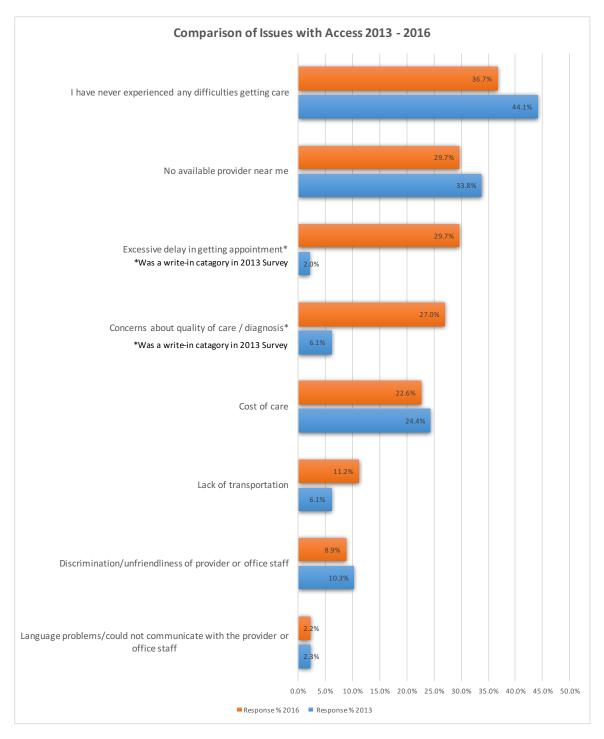


Figure 43 2013 – 2016 Comparison Issues with Access

Strategies and Projects Initiated from 2013 CHNA

| 2013 CHNA Gap | RRH projects and actions from 2013-2015 |
|--|--|
| Lack of quality providers | RRH recruited 15 physicians with expertise in Family Practice, Pediatrics, OB/GYN, Dental, Gastroenterology, |
| | General Surgery, Orthopedics, Podiatry, and Dermatology to the community. |
| Lack of access for uninsured and under- insured | Expanded services offered through the Rural Health Clinic including a Dental Clinic and Trona area clinic. |
| insureu | Introduced a Patient Transport Van for ease of commute to/from the hospital. |
| | Introduced a Fast Track Process to reduce ER waiting time. |
| | Introduced a Personal Care Services for those in need in Ridgecrest, Trona, Inyokern, and Red Mountain. |
| | Through Child Health & Disability Prevention Program and Every Woman Counts, the Rural Health Clinic offers affordable health care services such as regular checkups and immunizations to low income families. |
| Lack of mental health services | Introduced a local team of full time mental health specialists. Expanded the tele-psychiatry program to 5 days per week. |
| More providers that live in the local community | In addition to the efforts recorded above under lack of quality providers. RRH expanded it's earn-to-learn program which offers education assistance to young people in the community. RRH started a career shadowing opportunity for |
| Providers not taking | high school students. For any RRH affiliated physician, almost all insurances are |
| insurance | accepted, unless the insurance will not contract with RRH. |
| Easier to locate area physicians | RRH publishes a Physician Directory at least annually or when significant changes occur. |
| Chronic disease and other health needs | RRH launched the Creating Healthy Lives department and has expanded the annual Health Fair and community outreach and education efforts. |
| | Response |
| Dissatisfaction with patient experience in clinics | RRH implemented and is monitoring patient satisfaction surveys in all the RRH operated clinics. |

Table 6 RRH Actions and Projects from 2013 CHNA

Issues and Gaps Ranked and Prioritized

Act Too Consulting identified the initial issues and gaps based on their analysis. The issues and gaps were then discussed by the RRH CHN prioritization committee and updated to the list of twelve issues show in Table 7. The gaps and issues included both Health Issues and Health Service and Access issues. The committee members then each ranked these issues based on the following criteria:

- The community prioritizes the issues over other issues
- Clear disparities/inequities
- Existing attention/resources dedicated to the issue
- Effective and feasible interventions exist
- A successful solution has the potential to solve multiple problems
- Opportunity to intervene at the prevention level

The average ranking derived from consolidating the individual rankings is shown in Table 7.

| Average Rank (based on individuals ranking from 1 (highest) to 12 (lowest)) | Gap or Issue |
|--|--|
| | Health Issues |
| 1.3 | Substance and Alcohol Abuse, Addiction Treatment, Rehabilitation, Mental Health Services |
| 5.6 | Heart Disease and Stroke |
| 6.3 | Cancer |
| 5.4 | Obesity and Nutrition |
| 5.8 | Diabetes |
| 7.4 | Smoking/Tobacco Use |
| 8.8 | Asthma/Respiratory Disease |
| | Health Service and Access |
| 7.4 | Access to Specialists |
| 7.1 | Medical Provider Recruitment |
| 7.5 | Services for Low Income/MediCal |
| 7.2 | Senior Health Services Including Dementia |
| 8.3 | Women's Health Services |

Table 7 Ranked Gaps and Issues

From this ranking process, three tiers of priority emerged (Figure 44). Clearly the Substance/Alcohol Abuse/Mental health issue earned the highest priority. The second tier contains the Heart Disease/Stroke, Cancer, Obesity, and Diabetes health issues. The third tier contains the remaining health issues of Smoking/Tobacco Use and Asthma/Respiratory Disease as well as all of the Health Service and Access gaps.

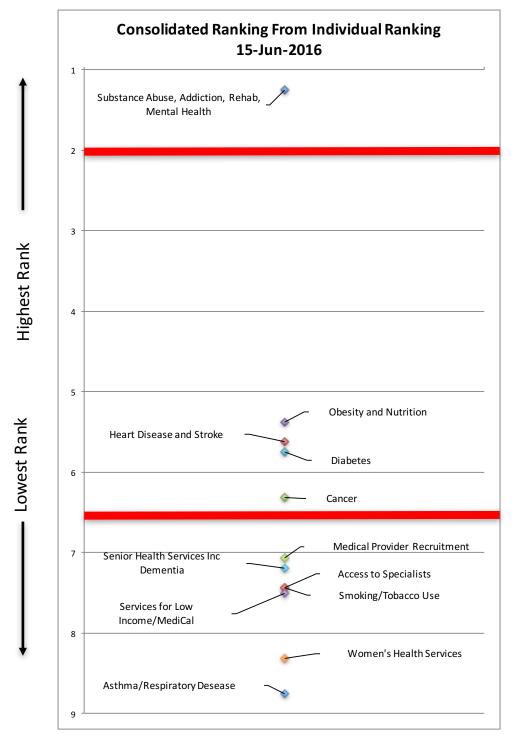


Figure 44 Prioritized Issues and Gaps

Each issue or gap is described in detail below along with supporting data. An explanation of the source of each area of supporting data is included in Table 8.

2016 CHNA Final Report

| Column Title | Source |
|--------------------------|---|
| Combined Rank | Table 5 Rank order of health issues from the survey Q4 Q5 Q6 |
| Size of Problem | Percentage of total responses. Figure 20 Biggest Health Issues - Sorted by "Very Big Problem" plus "Somewhat of a Problem" responses (Q4) |
| Availability of Services | Percentage of total responses. Figure 21 Availability of Services for Each Health Issue – Sorted by least available (Q5) |
| Quality of Services | Percentage of total responses. Figure 23 Quality of Services for each Health Issue - Sorted by Very Poor (Q6) |
| Most Important Issue | Number of comments recorded in the open ended question "What are the most important things that your community's health agencies could do to improve the quality and availability of care in the area?" |
| Expert Input | From other data sources that represent an expertise or broad knowledge of community health needs. |
| Community Opinion | Percentage of those that expressed an opinion. Figure 17 Community Opinions of General Amount and Type of Services (Q7) |
| Access Issues | Figure 26 Issues (Access) that Make Obtaining Medical Care Difficult (Q11) |

Table 8 Interpreting the Supporting Data for Issues and Gaps

Health Issues

Substance and Alcohol Abuse, Addiction Treatment, Rehabilitation, Mental Health

Lack of availability and access to treatment for substance use disorders is a dominant thread from survey responses. Substance abuse and alcohol abuse/alcoholism were reported as two of the largest health issues in the community. Over half of the responses indicated a lack or gap in availability for these issues. A third to a quarter of responses indicated that the quality of available services is very poor.

Availability of and access to mental health services is another critical need from the survey. This issue includes making more mental health services available for all types of insurance coverages. Survey comments and expert input also indicated a special need for child/adolescent behavioral therapy and child psychiatry.

Experts indicate that there is often a co-occurrence of mental health and substance use disorders and the CHN committee agreed, therefore this set of issues and services are listed as one gap for prioritization purposes.

| Issue / Topic | Combined Rank | Size of Problem | Availability of Services | Quality of Services | Most Important Issue | Expert Input |
|----------------------------------|------------------|--|---|------------------------|----------------------------|---|
| Substance Abuse | 1 st | 79% "Very Big" or "Somewhat of a Problem" | 55% "No services" or "Some services but need more" | 32% "Very Poor" | 96 Comments | Experts also indicated this as a high priority need. |
| Alcohol Abuse / Alcoholism | 2 nd | 80% "Very Big" or "Somewhat of a Problem" | 53% "No services" or "Some services but need more" | 28% "Very Poor" | | Experts also indicated this as a high priority need. |
| Mental Health | 4th | 71% "Very Big" or "Somewhat of a Problem" | 60% "No services" or "Some services but need more" | 33% "Very Poor" | 102 Comments | All experts indicated this as a high priority need. Specifically, there is a critical gap in child therapy expertise ECG Medical Staff Dev Plan recommends recruitment of up to 2 psychiatrists. |

Heart Disease and Stroke

Heart disease and stroke are viewed as significant health issues in the local community. Comments indicated that more local care for heart attack and stroke was desired. Cardiology care in the local community is primary diagnostic in nature according to interviews conducted by ECG as part of the August 2015 Medical Staff Development Plan. ECG recommended that cardiology, other than for succession planning, was not a necessary recruitment area. Neurology coverage was viewed as a service gap by ECG and recruitment suggested as a remedy for this gap.

| Issue / Topic | Combined Rank | Size of Problem | Availability of Services | Quality of Services | Most Important Issue | Expert Input |
|--------------------------------|------------------|--|---|---------------------------|--|--|
| Heart Disease and Stroke | 5th | 75% "Very Big" or "Somewhat of a Problem" | 56% "No services" or "Some services but need more" | 20% "Very Poor" | 66 Comments combining "Sp: Cardiologist, Sp: Neurology, Sp: Coronary Care/Heart Attack, Sp: Stroke Care" | ECG Medical Staff Dev Plan recommends recruitment of a Neurologist. Expert indicated need for Congenital Heart Failure resources. |

Cancer

According to the public survey, cancer and cancer treatment are viewed as the 3rd most significant health issue and service gap for the community. While some services are available locally, comments referred to the need for more or higher quality services in this area.

| Issue / | Combined | Size of | Availability | Quality of | Most Important | Expert Input |
|---------|----------|--|--|--------------------|---|---|
| Topic | Rank | Problem | of Services | Services | Issue | |
| Cancer | 3rd | 77% "Very Big" or "Somewhat of a Problem" | 61% "No services" or "Some services but need more" | 25% "Very Poor" | 22 Comments "Sp: Oncologist or Cancer Treatment" | Experts also indicated this was a current service gap. |

Obesity and Nutrition

Obesity continues to be a major health issue, not only for the local community, but in all of Kern county. Survey respondent's suggested making more fresh fruits and vegetables available to low income families. More programs to educate people on the value of good nutrition, exercise, and weight management were also suggested.

| Issue / Topic | Combined Rank | Size of Problem | Availability of Services | Quality of Services | Most Important Issue | Expert Input |
|--------------------------|------------------|--|---|---------------------------|-------------------------|---|
| Obesity and Nutrition | 6th | 87% "Very Big" or "Somewhat of a Problem" | 49% "No services" or "Some services but need more" | 19% "Very Poor" | 23 Comments | Experts also indicated this was a high priority issue that needs to be addressed. Increasing community wide initiatives for healthy living. |

From the survey, when asked if there were enough programs to promote healthy living, results were 40% strongly disagree or disagree. While 28% strongly agree or agree that there are enough programs to promote health living.

Diabetes

Diabetes is viewed as the 5th most *very big problem* in the community by survey respondents. There are some services available and the quality is deemed more acceptable than services for other less prevalent health issues. Additional information and care for diabetes sufferers was deemed a most important issue for the community by sixteen respondents. It may be useful to consider this gap co-occurring with the Obesity and Nutrition gap. Endocrinology was mentioned as a needed specialty by twenty-one people, which while relevant for diabetes may also have been mentioned for other health issues.

| Issue / Topic | Combined Rank | Size of Problem | Availability of Services | Quality of Services | Most Important Issue | Expert Input |
|------------------|------------------|--|--|---------------------------|---|---|
| Diabetes | 11th | 76% "Very Big" or "Somewhat of a Problem" | 47% "No services" or "Some services but need more" | 15% "Very Poor" | 37 Comments combining "Sp: Diabetes Care & Information, Sp: Endocrinology Endocrinologist" | ECG Medical Staff Dev Plan suggests part- time coverage by an Endocrinologist. Diseases associated with Obesity were said to be a high priority need. |

Smoking/Tobacco Use

Smoking and Tobacco use are seen as a serious health issue, ranking as the 4th *very big problem*. However, the survey responses indicate awareness of some services available and the quality of those services somewhat greater than for other substance addictions. This gap could be considered in concert with asthma and respiratory disease or be addressed through wellness programs.

| Issue / Topic | Combined Rank | Size of Problem | Availability of Services | Quality of Services | Most Important Issue | Expert Input |
|----------------------------|------------------|--|--|---------------------------|---|---|
| Smoking/ Tobacco Use | 8th | 78% "Very Big" or "Somewhat of a Problem" | 44% "No services" or "Some services but need more" | 21% "Very Poor" | Some comments related to programs that promote healthy living may apply to smoking / tobacco use | Public health expert continues to see this a priority issue. |

Asthma/Respiratory Disease

Asthma and respiratory diseases are the ranks as the 9th *very big problem* according to survey responses. Quality of the services available ranks higher than for many other health services, with only 14% considering quality very poor.

| Issue / Topic | Combined Rank | Size of Problem | Availability of Services | Quality of Services | Most Important Issue | Expert Input |
|------------------------------------|------------------|--|--|---------------------------|---|--|
| Asthma / Respiratory Disease | 13th | 72% "Very Big" or "Somewhat of a Problem" | 45% "No services" or "Some services but need more" | 14% "Very Poor" | 12 Comments combining: "Sp: Asthma & Respiratory Care, Sp: Pulmonologist" | ECG Medical Staff Dev Plan recommends recruitment of 1 Pulmonologist for outpatient needs |

Health Services and Access

Access to Specialists

Access to specialists, availability of local specialists, or transportation to out of town specialists is a common theme in the public opinion survey. Refer to Figure 28 for the variety of specialists that survey respondents requested through their written comments. The August 2015 Medical Staff Development Plan provided by ECG Management Consultants confirms the need for more specialists in the local community.

| Issue / Topic | Community Opinion | Most Important Issue | Access Issues | Expert Input |
|----------------|---|--|------------------------------------|--|
| Increase | Enough medical | 108 Comments | 30% | Experts indicated |
| Specialists | specialists? 74% "Strongly Disagree" or "Disagree" | "Increase specialists" 65 Comments "Out of Town: No service here" | "No available provider near me" | that more access to specialties was needed in the local community. Either through recruitment or partnering. ECG Medical Staff |
| | | | | Dev Plan recommends recruitment of up to 16 specialty FTEs |
| Transportation | n/a | 45 Comments | 11% "Lack of transportation" | Experts indicated that transportation to out of town appointments is a critical gap in community services |

Medical Provider Recruitment

Two-thirds of survey respondents disagreed that there was enough health and medical services in the community. Ninety written responses included requests to recruit more providers, have more providers that lived in the local community, and to make efforts to retain providers once recruited. Also, thirty percent of survey respondents indicated that an excessive delay in getting an appointment was an issue for obtaining necessary medical services. The August 2015 Medical Staff Development Plan provided by ECP Management Consultants confirms the need for more medical staff in the local community, for both current gaps and succession planning purposes.

| Issue / Topic | Community Opinion | Most Important Issue | Access Issues | Expert Input |
|---------------------------------------|--|----------------------|--|--|
| Recruit More | Enough health and medical services? 67% "Strongly Disagree" or "Disagree" | 29 Comments | 30% "Excessive delay in getting an appointment" | ECG Medical Staff Dev Plan recommends recruitment of up to 13 primary care FTEs and up to 16 specialty FTEs. |
| More Access if Providers are Local | n/a | 47 Comments | 11% "Lack of transportation" | Experts indicated that recruitment was on- going with several gaps remaining to be filled. |
| Retain Providers | n/a | 14 Comments | n/a | No mention of retention issues from experts. |

Services for Low Income/MediCal

Since the 2013 CHNA, the community opinion about services for the un/underinsured has improved (63% disagree or strongly disagree in 2013, as compared to 53% in 2016), indicating that more services are available now than in 2013. Respondents suggest that more options and more providers who accept MediCal and offer low cost options are needed. Survey input suggests that there are excessive delays in getting appointments with the providers that do accept MediCal insurance. In addition to medical providers, assistance may come in the form of healthy food programs for the low income, occasional low cost clinics for vision and dental, and assistance with transportation to out of town appointments.

| Issue / Topic | Community Opinion | Most Important Issue | Access Issues | Expert Input |
|------------------------------------|--|--|--|---|
| Services for Low Income/MediCal | Enough programs for the un/underinsured? 53% "Strongly Disagree" or "Disagree" | 79 Comments combining "MediCal coverage and options, Low Cost Options (not MediCal)" | 23% "Cost of care" 30% "Excessive delay in getting appointment" | Experts indicated the need for more access to specialties. More education and assistance with navigating the health care system. |

Senior Health Services Including Dementia

Approximately 15% of the population in the service area is over 65 years of age. It is expected that growth in the senior market relative to the overall population will occur in the next 5 years. Healthcare needs rise as people get older. Also access to out of town appointments and treatments become more challenging for the senior population. Dementia was viewed as the 9th most significant health issue and service gap in the local community.

| Issue / Topic | Community Opinion | Most Important Issue | Expert Input |
|---------------------------|---|---|---|
| Senior Health Services | Enough health services for seniors (65+)? 56% "Strongly Disagree" or "Disagree" | 56 Comments combining "Elder or Senior Services, Sp: Gerontology or Geriatrics, Medicare Coverage" | Experts indicated an aging demographic as a trend, which leads to increased needs for medical services. |

| Issue / | Combined | Size of | Availability of | Quality of | Most Important | Expert Input |
|----------|----------|--|---|-----------------------|----------------|---|
| Topic | Rank | Problem | Services | Services | Issue | |
| Dementia | 9th | 62% "Very Big" or "Somewhat of a Problem" | 49% "No services" or "Some services but need more" | 26% "Very Poor" | 17 Comments | No mention of this health issues from experts. |

Women's Health Services

The community opinion regarding women's health services has improved since the 2013 CHNA where 50% of respondents strongly disagreed or disagreed that enough women's health services were available. The 2016 survey indicated that just under 40% now have a similar opinion. In addition, 33% of respondents indicated they strongly agreed or agreed that the community has enough women's health services. However, fifty-nine comments on surveys indicated that women's health services remains a most important gap to continue to close in the community. Some comments indicated the need for women's health providers that focused on menopause and other health issues rather than just pregnancy.

| Issue / Topic | Community Opinion | Most Important Issue | Access Issues | Expert Input |
|----------------------------|---|--|------------------|--|
| Women's Health Services | Enough women's health services? 39% "Strongly Disagree" or "Disagree" | 59 Comments combining "Women's Health, Family Planning – Planned Parenthood, Sp: OBGYN" | n/a | Local care for more complex pregnancies was stated as a high priority need. ECG Medical Staff Dev Plan recommends recruitment of up to 2 OBGYNs |

Appendix I – Description of Themes Derived from Written Comments

| Theme | Description |
|------------------------------------|--|
| Accepting Insurance | Accept the insurance that people have, be in network providers for the insurance that local employers use. |
| Aetna Coverage | Coverage for Aetna insurance. Indications are that RRH no longer accepts. People with Aetna indicate they need to go our of town for routine exams. |
| Alternative Health Providers | Want to see alternative health options such as chiropractic, integrative care, herbal alternatives, holistic medicine that includes mental, physical, and spiritual components. |
| Ambulance and EMT Services | Timeliness or need for more emergency services. Suggestions about the need for more competition in ambulance services. |
| Amputee Prosthetics | Amputees needing prosthetics services locally. |
| Anthem Coverage | Anthem insurance coverage. |
| Better or Higher Quality Providers | Comments that tell of poor quality, misdiagnosis, lack of competence, need for better doctors, need for higher quality doctors. |
| Bilingual Employees | Mentions of need for bilingual employees. Spanish - English. |
| CC Coverage | Coverage needed for insurance obtained through Covered California. |
| Changes in Health Care Overall | Comments about health care in general, larger than local issues. |
| Chronic Issues | Mentions of need for chronic illness treatment. |
| Cigna coverage | Need for local providers that accept Cigna insurance. |
| Community Outreach | Request for more promotion, outreach into the community to increase awareness of what is available, how to access services, listen to the needs of the community. |
| Community Services | Services mentioned that are not directly medical or health but are seen as needed within the community. For example, homeless shelters, more meals for the low income, social places and activities for teens, |

| Theme | Description |
|---|--|
| Coordinated Care | Part of the patient experience, such as |
| | seamless medical records, smooth handoffs |
| | between physicians. |
| Directory of Services | Make is easier to locate services, know which |
| | services take which insurance, rating of |
| | quality of service. One location for everything |
| | that is available in the community. |
| Disabilities | Mentions of need for providers with |
| | experience in disabilities such as paralysis. |
| Drug Use is Issue | Comments that emphasized drug use as a |
| | significant health issue within the community. |
| ED Operations | Includes meth, heroin, prescription drugs. |
| ER Operations | Comments about ER operations including wait time, patient experience, quality of care, |
| | staffing. |
| Elder or Senior Services | Requests for more services for the elderly and |
| | 65+ community. |
| Explain Costs or Billing or Coverage | Requests for more education on the costs of |
| | services, wanting to know costs upfront, how |
| | to make sense of bills, how to understand |
| | what their insurance will or does cover and |
| | what it will not. Some frustration with current |
| | billing or evidence of inaccurate billing. |
| Family Planning - Planned Parenthood | Requests for more family planning services, |
| | such as a local planned parenthood clinic. |
| | More providers that help with fertility, birth |
| | control decisions, provide education on |
| | options. Assistance for teen pregnancies. |
| Gym - Track | Requests for more options for gym and track |
| | facilities. |
| HMO coverage Health Education and Prevention | Requests that services be covered by HMO. |
| | Requests and suggestions for education and awareness of healthy habits and options. |
| | More information that will help prevent |
| | illness. |
| Health Fair | Requests to keep the health fair or increase |
| | frequency of health fair. |
| HealthNet Coverage | More providers that accept HealthNet |
| | insurance. |
| Homelessness | Comments citing homelessness as a |
| | Comments citing nomelessness as a |
| | community issue. |
| | |

| Theme | Description |
|-------------------------------------|---|
| | coverage. |
| How patients are treated (negative) | Descriptions of how patients have been treated in ways they did not appreciate or found frustrating. Negative experiences with health organizations in the community. This can be when seeking treatment or appointments, at the actual appointment, or subsequently in trying to obtain the results of tests or follow-ups. Comments specific to waiting time when at the provider are also coded separately. Either under ER Operations if it related to ER Wait time. Or under Too Long in Waiting Room or Exam Room if not related to the ER. |
| Increase specialists | Either more specialists or increase frequency of visits of out of town specialists, longer hours, more days, etc. |
| Local Environmental Conditions | Comments regarding environmental conditions or concerns such as water, air, radiation on base, local jobs. |
| Low Cost Options (not MediCal) | Requests for more assistance when income is limited, but not so low that they qualify for MediCal, or in cases where they have no insurance. Includes requests to make some services low cost in the case of low income situations or when patient is paying cash. Includes requests for eye and dental care at low cost. |
| MediCal coverage and options | Need more services or more providers who take MediCal as insurance Increase the number of providers that accept MediCal so that people who have MediCal insurance can get treatment in a timely manner, or get quality treatment. Some feel that the options available to MediCal are either booked to far out or of poor quality. |
| Medicare Coverage | Comments that indicate some providers no longer accept Medicare or the coverage has changed or that more local options are needed. |
| More Access if Providers are Local | Desire to have providers that live locally, are available 5 days a week, are available when needed, are part of the community. |

| Theme | Description |
|--|---|
| Newborn NICU | Requests for newborn NICU. |
| No Transportation | Cannot travel, or did not travel out of town to get medical care, do not have any means of transportation, cost of going out of town is prohibitive, know of others who do not have any means of transportation, anticipating that will not have means of transportation in the future, suggestion to provide transportation - both locally and out of town. |
| Out of Town: Insurance Coverage | A provider or service is available locally, but my insurance does not cover that provider or local service. |
| Out of Town: No service here | There is no local provider, or local provider cannot perform the treatment in town, or there is too long of a wait to get into the local provider so service is not available when needed. |
| Out of Town: RRH Sends | Patients are transferred or referred out of town from RRH. |
| Out of Town: Service Here But Concerns with Quality | Service is here locally, but left town due to concerns about the quality or capability of the provider. Either direct experience or through other's stories. Or indicated would leave town if treatment is needed due to lack of confidence in local providers. |
| PPO Coverage | Requests for PPO coverage. |
| Pending | This item was sent to the RRH clinic director to be addressed directly. |
| Positive Comments About Health Org | Positive comments about local health organizations. |
| Prescription Coverage | Indications that prescriptions are not covered or affordable. |
| Prescription Issues | Issues with getting refills, communication between provider and pharmacy. |
| RRH: Critical Access Designation | Issues regarding transfer of patients out of RRH due to lack of beds. Implications that changes in RRH designation have caused a lack of service locally. |
| RRH: Equipment | Requests or suggestions for needed, new, or updated equipment at RRH. |
| RRH: Expand Hours | Requests for expanded service hours for clinics and pharmacy. |

| Theme | Description |
|--|---|
| RRH: Facility | Suggestions for expansion or upgrades to the RRH facility. |
| RRH: Improve Service Quality | Comments about improvements in general related to service or quality. |
| RRH: Mgmt Staff | Suggestions or issues regarding RRH management and staffing. |
| RRH: Patients Experience | Descriptions of patients experience, mostly experiences that caused concern or frustration in some way. |
| RRH: Process | Suggestions or issues with doctors privileges, transfers |
| Recruit More Providers | Comments about recruiting and attracting more providers. (usually a more generic comment as compared to comments that specifically request more specialists) |
| Rehab Addiction Services or Drug Abuse Prevention | Requests for substance abuse and alcoholism services, addiction and rehab facilities, programs for drug abuse prevention. |
| Remote facilities | Requests from people who live in remote areas. |
| Retain Providers | Comments about retaining providers. Some indications that doctors, after recruited, are leaving the area. |
| SP: Oncologist or Cancer Treatment | Oncology or cancer treatment |
| School Curriculum | Suggestions for programs or education in the schools. |
| Sp: Allergist | Allergies, Allergist |
| Sp: Anesthetist | Anesthetist - certified |
| Sp: Asthma & Respiratory Care | Asthma, Respiratory |
| Sp: Auto Immune Disease | Auto immune disease |
| Sp: Back Problems | Back problems, chronic |
| Sp: Cardiologist | Cardiology, cardiologist, heart specialist |
| Sp: Coronary Care / Heart Attack | Care for heart attacks or heart disease |
| Sp: Dementia Care | Expertise in diagnosing, treating, care, facilities for patients with dementia |
| Sp: Dental | Dental care |
| Sp: Dermatology | Dermatologist or Dermatology |
| Sp: Diabetes Care & Information | Diabetes treatment, care, and information for those with diabetes |
| Sp: ENT Specialist | ENT specialist |
| Sp: Endocrinology Endocrinologist | Endocrinology, Endocrinologist |
| Sp: Eye - Vision | Vision, eye, care |

| Theme | Description |
|---|---|
| Sp: Gastroenterology | Gastroenterology |
| Sp: Gerontology or Geriatrics | Doctors who specialize in advanced age and |
| | elderly diseases |
| Sp: Hearing | Hearing diagnosis and treatment |
| Sp: Infectious Disease | Infectious diseases |
| Sp: Mental Health Providers | Need mental health services such as |
| | psychiatry, counselors, on-site services. |
| Sp: Nephrologist | Nephrology, kidney disease |
| Sp: Neurology | Neurology, Neurologists |
| Sp: OBGYN | Obstetrics, Gynecology |
| Sp: Occupational Therapy | Occupational therapy |
| Sp: Ophthalmology | Ophthalmology |
| Sp: Oral Surgeon | Oral surgeons |
| Sp: Orthopedics | Orthopedics, bone fractures, care on |
| | weekends, joint replacements |
| Sp: Pain Management | Pain management doctors |
| Sp: Pediatric Specialists | Specialties in pediatrics |
| Sp: Pediatrics | Pediatricians |
| Sp: Physical Therapy | Physical therapists |
| Sp: Podiatrist | Podiatrist, Podiatry |
| Sp: Primary Care / Family Practice | Primary physicians, primary care, family |
| | practice |
| Sp: Pulmonologist | Pulmonologist |
| Sp: Rheumatologist | Rheumatologist or Rheumatology |
| Sp: Speech Therapist | Speech therapy, speech therapist |
| Sp: Stroke Care | Stroke diagnosis and treatment |
| Sp: Surgeon | Surgeon, general surgery |
| Sp: Urologist | Urologist, Urology |
| Support Groups | Requests for more support groups in the |
| | community. |
| Teen Sexual Health and Education | Suggestions that more education on sex, birth |
| | control, and safe habits for teens in the |
| | community. |
| Too long in waiting area or exam room | Doctors behind schedule, causing patients to |
| | wait. |
| Tricare Coverage | Requests for more providers that take Tricare |
| | insurance. |
| Trona Needs | Needs of the Trona residents. |
| United Health Care coverage | Requests for providers to take United Health |
| | Care insurance. |
| Veterans Administration - Coverage | Requests for more VA coverage or services. |
| Violence | Comments that violence is a rising issue in the |

| Theme | Description |
|---------------------------|---|
| | community. |
| Weight Nutrition Exercise | Requests and suggestions for more programs that combat obesity, help people make better diet and nutrition choices, education on eating healthy, exercise programs and information. |
| Womens Health | Requests for more women's health services. Distinct from OB. Includes need for treatment and education on menopause, well woman exams, birth control. |
| Wound Care | Requests for more providers that treat wounds. |

Appendix II - Local Health Experts Who Provided Input

| Kevin C. Seymour - Ph.D, Licensed Clinical Psychologist | 1 |
|---|-----------------------------------|
| Background and qualifications: Member of the community since | Knowledge of: Mental |
| 1980. Provider of clinical psychology services in the local | health issues |
| community for 36 years. Past participant in community health | |
| collaborations. Sage Community Health Center, Founding Board | |
| Member/President, Leapin Lizard's Child Care Center, Founding | |
| Board Member/President, Sierra CommCare/Creating Healthy | |
| Lives (non-profit) Founding Board Member/President, Kern | |
| County Behavioral Health Board (that determines county mental | |
| health needs and funding), past corporate board member Ridgecrest | |
| Regional Hospital. | |
| Thomas M. Dui DDH Administrator for Clinics and Ambulato | wy Coursions |
| Thomas M. Bui – RRH Administrator for Clinics and Ambulato | |
| Background and qualifications: Senior healthcare executive at | Knowledge of: Low |
| Naval Air Weapons Station. Retired from military and became | income populations, |
| administrator at RRH. Knowledge and experience in local | disabled citizens, |
| community needs and referral process to specialists. | underserved populations |
| | insured patients |
| Lawrence N. Cosner Jr, MD – Medical Director RRH Rural Hea | lth Clinics |
| Background and qualifications: Lifelong member of the | Knowledge of: Low |
| community. Practicing medicine in the community since 1986. | income, disabled, |
| Memberships: American College of Physicians, American | underserved populations |
| Academy of Medical Directors, American Medical Informatics | |
| Assn., California Medical Association, Kern County Medical | |
| Society, Director Executive Board RRH. | |
| Tera Moorehead – RRH Directory of Community Outreach | |
| Background and qualifications: Director of Community Outreach | Knowledge of: Youth of |
| for 4 years, where my goal is to provide nutrition and health | the community, low |
| information and resources to the community. Bachelor's degree in | income populations |
| , e | income populations |
| Nutrition and working on a Master's in Nutrition with a focus on | |
| community health and intervention. | |
| Harriet Luzinas-Smith – BSDH, RDHAP, Special Projects Coord | linator for Kern County |
| Children's Dental Health Network | |
| Background and qualifications: Registered Dental Hygienist in the | Knowledge of: Children |
| local community since 2002. Expertise in dental hygiene and public | 0-5, including low |
| health dental hygiene. Works with Kern County Children's Dental | income and underserved |
| Health Network (KCCDHN) providing school-based dental | |
| services for children in the eastern Kern County communities. | |
| Director Executive Board RRH. | |
| Samantha Mongoar, DO, ACO Medicial Director Rural Health (| Clinic and Associate |
| Medical Director Rural Health Clinic | |
| Background and qualifications: Traning and experience in working | Knowledge of: Low |
| | |
| in rural and small communities. Worked at the Rural Health clinic for past few years. | income patients, underinsured, |

| | psychiatric and /or addiction issues |
|--|---|
| Margaret Martin, RN, PHN – Kern county public health nurse communities | serving East Kern |
| Background and qualifications: Kern County Public Health nurse serving the local community since 1982. Bachelor's degree in Nursing and also served as a home health nurse in the local community. Thirty years of experience in public health. | Knowledge of: Entire community for public health. Key referral point for community resources for special needs, underinsured communities. |

Appendix III - Data Sources Used in Analysis

Data Sources and References for Analysis

| 1 | Ridgecrest Regional Hospital Community Health Survey (public opinion) (Nov 2015 – |
|---|---|
| | Jan 2016) |
| 2 | Input from local health care experts (Mar 2016) |
| 3 | ECG Management Consultants Medical Staff Development Plan for Ridgecrest Regional |
| | Hospital (Aug 2015) |
| 4 | Ridgecrest Regional Hospital Usage Data |
| 5 | Healthy Kern Community Health Needs Assessment (2012/2013) at healthykern.org |
| 6 | HealthyPeople.gov 2020 Topics and Objectives |
| 7 | US Census Bureau – American Fact Finder (factfinder2.census.gov) |
| 8 | National Center for Health Statistics (www.cdc.gov/nchs) |

Appendix IV –Community Health Needs (CHN) Prioritization Committee Members

| Name | Role / Title |
|----------------------|---|
| Thomas Bui | Administrator of Clinics and Ambulatory Services |
| Carol Burge | Corporate Board Member |
| William Cannata, MD | Chief of Staff, Medical Provider |
| Lawrence Cosner, MD | Executive Board Member, Medical Provider |
| Kim Duff, LVN | Clinic Manager, Rural Health Clinic |
| Kyle Garrett | Operations Analyst |
| Sandy Gilliam, MSRN | Administator of Patient Care Services |
| Carol Grant | Program Manager |
| Michael Grant | Chief Information Officer |
| Tanner Hannon | Administrative Intern |
| Bud Haslam | Executive Board Member |
| Margaret Hickman, RN | Clinic Manager, OB/GYN, Pediatrics, Rural Health Clinic |
| Tamara Khalifeh | Executive Assistant |
| Dana Lyons | Executive Board Chair |
| Adan Martinez | Administrative Intern |
| Celia Mills, RN, PHN | Administrator of Care Coordination and Community Health |
| Tera Moorehead | Director of Community Outreach and Community Wellness |
| Ralph Nueller | Corporate Board Member |
| Love Singh, MD | Corporate Board Member, Medical Provider |
| James Suver | Chief Executive Officer |

Appendix V – Existing Health Care Facilities, and Resources in the Service Area

The summary of community health resources was assembled from telephone directories, advertisements in local print media, RRH Directory of Medical Services, and on-line searches conducted in March 2016. Health care facility availability does not remain static and we have taken steps to ensure the most recent information is available at the time of this report but some inaccuracies may exist in the listings.

A detailed listing of the health care facilities, resources, and doctors with offices in Ridgecrest is included here. These data were obtained from telephone directories, advertisements in local print media, and on-line searches in March 2016.

| Provider Of | Facility or Group Name | Doctor or Provider | Phone | Ridgecrest Office Address |
|--|---|--|--------------|----------------------------------|
| Acupuncture | Acupuncture Center of Ridgecrest | Shinjiro Kanazawa Linda Lyman | 760-371-1520 | 136 Garnet Ave |
| Acupuncture | | Jennifer Essex | 760-375-2426 | 555 S China Lake Blvd, Ste 300 |
| Acupuncture | | Wenkie Tsun | 626-203-9102 | 5327 Sydnor Ave |
| Allergy/Immunology | Allergy & Asthma Care | Alan Gorenberg, MD Joshua Gibbs, DO Yana Samarasena, MD Joshua Broad PA-C | 760-446-2935 | 1314 N Norma St |
| Assisted Living | High Desert Haven | | 760-371-1989 | 1240 College Heights Blvd |
| Assisted Living, Home Health | Sanderson's Health Services | | 760-375-4511 | 720 N Norma St, Ste E |
| Audiology | Beltone Hearing Aid Center | | 760-375-4327 | 801 N Downs, Ste H |
| Audiology | | Thomas Metz, FAAA | 760-375-9399 | 121 S China Lake Blvd |
| Cancer Center (Chemotherapy, Radiation Therapy) | Antelope Valley Cancer Center | Yuchi Peter Peng, MD H.K. Shamasunder, MD Mukund G Shah, MD Ronald W Miller, MD Neeraj Agnihotri, MD Berna Roig, MD | 760-446-7714 | 1517 N Downs St |
| Cardiology | AV Cardiology Associates | Sanjaya Khanal, MD | 661-674-4222 | 1409 N Norma St |
| Cardiology | Ridgecrest Regional Hospital | Earl W Ferguson, MD | | |
| Cardiology and Internal Medicine | Ridgecrest Regional Hospital | Ghassan Mohsen, MD | 760-446-3277 | 1111 N China Lake Blvd |
| Cardiology | Lancaster Cardiology Group | Shun K Sunder, MD | 760-446-1699 | 1535 N China Lake Blvd |
| Cardiology | Ridgecrest Regional Hospital – Rural Health Clinic | Brijesh Bhami, MD | 760-499-3855 | 1111 N China Lake Blvd |
| Cardiology | Ridgecrest Regional Hospital – Rural Health Clinic | Rasham Sandhu, MD | 760-499-3855 | 1111 N China Lake Blvd |
| Cardiology | | Avinash Mondkar, MD | 760-446-2981 | 1043 N China Lake Blvd |
| Chiropractic, Massage Therapy | | June Leslie Wieder, DC | 760-375-7771 | 131 S Gold Canyon |
| Chiropractic | Ledesma Chiropractic | David Ledesma, DC | 760-559-3148 | 139 N Balsam St, Ste 1800 |
| Chiropractic | Rural Health Clinic Ridgecrest Regional Hospital | Glenn C Podell, DC | 760-499-3855 | 1111 N. China Lake Blvd |
| Chiropractic | Hayman Chiropractic | David Hayman, DC | 760-375-9711 | 300 E Ridgecrest Blvd |

| | | Scott Hayman, DC | | |
|--------------------------------------|---|--|--------------|--------------------------------|
| Chiropractic | Bluhm's Chiropractic Clinic | | 760-373-2234 | |
| Chiropractic | Flower Family Chiropractic | | 760-375-2426 | |
| Chiropractic | Hodges Chiropractic | | 760-373-5553 | |
| Chiropractic | | Mary Vegher, BS, DC | 760-446-2200 | |
| Chiropractic | Heritage Family Chiropractic | | 760-446-1088 | 978 N Norma St |
| Community Wellness & Outreach | Ridgecrest Regional Hospital | Tera Moorehead | 760-499-3825 | |
| Dentistry | Rural Health Clinic Ridgecrest Regional Hospital | Michael Chong, DDS Michael Leung, DDS | 760-499-3855 | 1111 N China Lake Blvd |
| Dentistry | Whiting Family Dental | Scott E. Whiting, DDS Robert J. Whiting, DDS Lisa Cox, RDH | 760-375-6999 | 841 N Downs St |
| Dentistry | | Ahn Jong Gill DDS, MSD | 760-375-3988 | 133 E California Ave |
| Dentistry | | Steven C Chandler, DDS | 760-375-8416 | 214 E California Ave |
| Dentistry | Children's Dental Group | Robert Bang, DDS | 760-446-8688 | 501 Joyner, Ste B |
| Dentistry | | Paul Mayberry, DDS | 760-446-6441 | 501 W Joyner Ave |
| Dentistry | The Dentist House | Josef Mamaliger, DDS | 760-657-4049 | 544 W Drummond, Ste A |
| Dentistry | | Michael Bachman Sr., DDS Michael Bachman Jr., DDS | 760-375-8512 | 700 N Sanders St, Ste B |
| Dentistry | | Brian L. Danielsson, DDS, MAGD | 760-371-4800 | 700-A N Sanders St |
| Dentistry | A.V. Dental Care | Alvin Vasquez, DDS Brent Hansen, DDS | 760-375-2622 | 840 N Norma St, Ste A |
| Dentistry | | Dale L. Christenson, DDS | 760-446-7480 | 911 W Perdew |
| Dentistry (Dentures) | | George Dracopoulos, DDS | 760-499-1975 | 1101 N Norma St |
| Dentistry (General, Orthodontics) | Ridgecrest Family Dentistry | Anne Bohman, DDS Lorna Offutt, DDS | 760-446-9011 | 900 N Heritage Dr, Ste D |
| Dentistry (Orthodontics) | Snow Orthodontics | Gilbert H Snow, DDS | 760-446-2233 | 1101 Norma St |
| Dentistry, Oral Surgery | RC Dental Office | Agosto Oei, DDS Jack Tran, DDS Rennie Cheung, DMD, MD | 760-375-8416 | 214 E California Ave |
| Dermatology | Ridgecrest Dermatology & Skin Cancer | Daniel Taheri, MD Jessica Ribera, PA-C Sam Abaza, MD Kristine Hirschfield, MD | 760-266-4802 | 1200 N. China Lake Blvd, Ste C |
| Dermatology | Ridgecrest Dermatology & Skin Cancer Center | Jeffrey Ross Gunter, MD | 760-384-2592 | 801 N Downs, Ste B |
| Dermatology | | Jasbir Sandhu, MD | 760-371-3008 | 301 W Drummond Ave |
| Dermatology | Southern Sierra Specialty Center | Ali R Lashgari, MD | 760-499-7260 | 1011 N China Lake Blvd, Ste B |
| Dialysis | Indian Wells Valley Dialysis | | 760-371-7506 | 212 S Richmond Rd |

21-Jun-2016

| Dietician Nutrition | Ridgecrest Regional Hospital | Amy Fuller, RD | 760-499-3781 | |
|--|--|---|--------------|--|
| Dietician Nutrition | | Jill Rachaels, RD | 760-446-7978 | 900 N Heritage Dr, Ste E2 |
| Emergency Care (24/7) | Ridgecrest Regional Hospital | Robert Deichert, MD Conrad Hanstein, MD Charles A Shull, MD Kurt Conner, PA-C Beth Osweiler, PA-C | 760-499-3884 | 1081 N China Lake Blvd |
| Family Practice | First Valley Medical Group | Thankarajam Jothikumar, MD Syed Hassan, MD | 760-446-1691 | 1534 N China Lake Blvd |
| Family Practice, Primary Care, Internal Medicine | Heather Stone Medical Clinic | David Lusk, MD Apama Childers, PA Douglas Roberts, MD Jessica Roberts, PA | 760-446-4571 | 900 N Heritage Dr, Ste E |
| Gastroenterology | Southern Sierra Specialty Center Ridgecrest Regional Hospital | Eric Frey, MD Maurice Dusol Jr, MD, FACP, FACG | 760-499-7260 | 1011 N China Lake Blvd |
| Gastroenterology | High Desert Gastroenterology | P. Dharmaraja, MD | 760-446-2196 | 1535 N China Lake Blvd, Ste B |
| Gastroenterology | Sierra Gastroenterology Group | S.E. Moorthy MD | 760-446-3813 | 1541 N China Lake Blvd |
| Gastroenterology | High Desert Gastroenterology | Kumaravel T. Perumalsamy MD Vivaik Tyagi, MD | 760-446-5902 | 900 Heritage Dr. Bldg A 1111 N China Lake Blvd, Ste 301 |
| Home Care | Sierra View Home Care Services | | 760-446-8800 | 1275 N Norma St |
| Home Care | Ridgecrest Regional Hospital Personal Care Services | | 760-499-3617 | 1653 Triangle Drive |
| Home Health Personal Care Services | Ridgecrest Regional Hospital | | 760-499-3617 | |
| Hospice | Ridgecrest Regional Hospital | | 760-499-3617 | |
| Intensive Care Unit | Ridgecrest Regional Hospital | | 760-446-3551 | |
| Internal Medicine | Rural Health Clinic Ridgecrest Regional Hospital | Lawrence N Cosner, Jr, MD Samantha Mongar, DO | 760-499-3855 | 1111 N China Lake Blvd |
| Internal Medicine Pediatrics | | Kain Kumar, MD | 760-375-7777 | 907 Drummond Ave |
| Internal Medicine | Desert Oasis Clinic | Pedro L Farinha, MD | 760-446-2981 | 1041 N China Lake Blvd |
| Internal Medicine, Family Practice, Pediatrics, | Southern Sierra Medical Clinic, Ridgecrest Regional Hospital | Gul I Anwar, MD Hope A Wildenberg, MD Love Singh, MD Aisha Rollins, MD Erika McClure, MD Megan Stone, DO | 760-446-6404 | 1041 N China Lake Blvd |
| Internal Medicine, Cardiology | Compassionate Doctors Medical Group | Iresha C Gooneshinghe, MD, FACP, FACC | 760-371-3008 | 301 W Drummond Ave |

| Geriatrics, Nephrology | Owens Peak Medical Clinic | Cornelius Vanderhoek, MD | 760-375-0100 | 815 N Downs St, Ste B |
|---------------------------|--|---|--|--------------------------------|
| Laboratory | Ridgecrest Regional Hospital | | 760-499-3576 | |
| Lung Disease Support | Better Breathers Club Rigecrest Regional Hospital | Offering support and services for: COPD, Lung Cancer, Asthma, Fibrosis | 760-499-3766 | 1081 N China Lake Blvd |
| Medical and Dental Clinic | Omni Family Health. | | 800-300-OMNI | 1133 N Chelsea St |
| Medical Clinic | Rural Health Clinic Ridgecrest Regional Hospital | Emilee Dean, FNP Shirley Hartman, ASW Debbie Holt, NP Jo Litzinger, FNP Linda Longbottom, FNP-BC Anita Mayberry, NP Marc Moawad, MA Todd Rowland, FNP Andrew Ryan, PA-C Christian Schwartz, PA-C Alessa Siler, FNP-BC | 760-499-3855 | |
| Medical Clinic | Trona Clinic Ridgecrest Regional Hospital | | 760-499-3855 | |
| Medical Supplies | High Desert Medical & Sleep Supplies | | 760-375-3680 | 112 N China Lake Blvd |
| Mental Health | Rural Health Clinic Ridgecrest Regional Hospital | Jeanette Francis, PsyD Darlene Wheeler, PhD Telepsychiartry: Gary Farber, MD Jagdeep Garewal, MD Alejandra Suzuki, MD Swati Thacker, MD | 760-499-3863 | |
| Mental Health | | Dorias, Darrelyn, LMFT Guinivere, Bork, LMFT | 760-977-1286 760-371-7777 | |
| Mental Health | Christian Research & Counseling Center | | 760-499-9220 | |
| Mental Health | Advanced Counseling Center | Lawrence J Coates, PhD Apurva Shah, MD Gary Freedman, MD | 760-375-9879 | 121 S China Lake Blvd |
| Mental Health | | Lori Weidner-Alvarez, MFT | 760-499-7448 | 1615 N Downs, Ste B |
| Mental Health | Sierra View Counseling & Psychotherapy | Richard Rohrlick, MSW, ACSW, BCD | 760-375-0348 | 350 E Ridgecrest Blvd, Ste 101 |
| Mental Health | Center for Personal & Family Counseling | Kevin Seymour, PhD Anita Shumway, LMFT Lynn Seely, CADC-II, SAP, CEAP Bob Huey, MA, LMFT | 760-446-5515 760-384-3000 760-382-1783 | 501 Atkins St |

| Mental Health & Substance Abuse | College Community Services Outpatient clinic for Kern Mental Health System | | 760-499-7406 | 1400 N Norma St |
|---|--|---|--------------|-------------------------------|
| Mental Health, Unassisted Living | Desert Willow Apartments | | 760-446-1166 | 1337 N El Prado St |
| Nephrology | Lancaster Palmdale Nephrology Medical Practice | Vinay Sunku, MD Shamila Senanayake, MD | 760-371-2428 | 301 W Drummond Ave |
| Obstetrics/Gynecology | Women's Health Specialists Ridgecrest Regional Hospital | Rose Stone, MD – OB/GYN Billie Guerra, DO – OB/GYN Alessa Siler, FNP-BC | 760-499-3827 | |
| Obstetrics/Gynecology | | Bobby R Miller Jr, MD | 760-499-7222 | 1011 N China Lake Blvd. Ste A |
| Ophthalmology | | Ira E Opatowsky, MD | 760-446-5555 | 1409 N Norma St |
| Ophthalmology | | Victor A Holmes, MD | 760-446-3800 | 1541 N China Lake Blvd |
| Optometry | | Daniel Mallory, OD Lori Steyn, OD | 760-446-5555 | 1409 N Norma St |
| Optometry | Focus Optometry Center | Jennifer Chen, OD | 760-375-9709 | 905 Drummond Ave |
| Optometry | | Ronald L. Ogren, OD Caroline K Robinson, OD | 760-375-4496 | 808 N Norma St |
| Orthopedic Surgery (Sports, Hand, Rehab & Pain Management) | Valley Orthopedic Institute | Mehul Taylor MD Anand Shah MD Kenneth Park, MD Lucas Bader, MD | 760-446-2900 | 1533 N Downs |
| Orthopedics & Sports Medicine | Healthy Bone & Joint Center Ridgecrest Regional Hospital | Healthy J Desai, MD Michael Pahl, MD | 760-446-8692 | 1041 N China Lake Blvd |
| Pediatrics | Rural Health Clinic Ridgecrest Regional Hospital | Wanda Abreu, Md Marcia Michalik, MD | 760-499-3846 | 1111 N China Lake Blvd |
| Pediatrics | | Victoria Schauf, MD | 760-446-7978 | 1133 N Chelsea St |
| Perinatal Services & Education | Ridgecrest Regional Hospital | | 760-499-3032 | |
| Pharmacy | Center Professional Pharmacy | | 760-446-4141 | 1109 N China Lake Blvd |
| Pharmacy | Walgreens | | 760-384-2358 | 101 Drummond Ave |
| Pharmacy | Walmart | | 760-371-4974 | 911 S China Lake Blvd |
| Pharmacy | Rite-Aid | | 760-375-0223 | 101 N China Lake Blvd |
| Pharmacy | Sav-On (Albertsons) | | 760-384-4020 | 927 S China Lake Blvd |
| Physical Therapy | Heritage Physical Therapy | | 760-446-3611 | 540 Perdew Ave, Ste C |
| Physical Therapy | AllCare Therapy Services | | 760-371-1411 | 935 E Ridgecrest Blvd |
| Physical Therapy | Ridgecrest Physical Therapy | | 760-371-1606 | 459 S China Lake Blvd |
| Physical Therapy | Bishop & Associates Physical Therapy | | 760-384-4441 | 730 N Norma |
| Physical Therapy Occupational Therapy Speech Language Therapy | Ridgecrest Regional Hospital Outpatient Rehabilitation Services | | 760-499-3631 | 1081 N China Lake Blvd |

21-Jun-2016

| Podiatry | Indian Wells Podiatry Group | Lawrence Horn, DPM | 760-446-3338 | 1314 N Norma St |
|---|--|--|------------------------------|---------------------------|
| Podiatry | Ridgecrest Regional Hospital | Jamie Mieras, DPM | 760-499-3277 | 1111 N China Lake Blvd |
| Podiatry | | Huy D Nguyen, DPM | 760-446-3800 | 1541 N China Lake Blvd |
| Primary Care, Internal Medicine | Reen Medical Group | Amikjit S. Reen, MD Sandeep A. Reen, MD | 760-499-3848 | 1525 N Norma St, Ste B |
| Pulmonary, Critical Care, Sleep Medicine | Sleep Diagnostic Center | Syed S. Ahmed, MD, FCCP | 661-945-8717 | 1615 N Downs, Ste A |
| | | | 661-945-1118 | |
| Pulmonary, Respiratory Therapy | Respiratory Therapy & Sleep Lab Ridgecrest Regional Hospital | | 760-499-3766 | 1101 N China Lake Blvd |
| Radiology | Radiology and Diagnostic Imaging Ridgecrest Regional Hospital | Lawrence McNutt, MD | 760-499-3702 | |
| Radiology | Advanced Imaging Center | | 760-446-1999 | 900 N Heritage Dr, Bldg B |
| Rheumatology | Lancaster Rheumatology | Javeed Ahmed, MD | 760-499-9185 | 1535 N China Lake Blvd |
| Surgeon, Vascular | Vascular Institute of Southern California | Raman K. Talwar, MD | 661-916-9416 | 900 N Heritage Dr, Ste E |
| Surgeon, Spine | Advanced Spine Insitute, Neck & Back Specialists | K. Pad Payman, MD | 661-264-2100 | 119 S Gold Canyon |
| Surgery (Vascular, Critical Care, General) | | William D. Suval, MD, FACS | 760-446-3000 | 1541 N China Lake Blvd |
| Surgery & Outpatient Services | Ridgecrest Regional Hospital | William Cannata, MD Kishore Tonsekar, MD | 760-499-3431 760-499-7260 | |
| Surgery, General | | Paul F. Stemmer, MD | 760-446-3700 | |
| Transitional Care & Rehab (Geriatric) | Ridgecrest Regional Hospital | | 760-499-3380 | |
| Urgent Care | Ridgecrest Regional Hospital | | 760-499-3800 | |
| Urgent Care | Heather Stone Medical Clinic | | 760-446-4571 | 900 N Heritage Dr, Ste E |
| Urology | | Eugene Rajaratnam, MD | 760-446-2023 | 1535 N China Lake Blvd |
| Urology | Urologic Institute | Vodur C. Reddy, MD Pedram Ilbeigi, DO, FACS | 760-382-9269 | 1541 N China Lake Blvd |

Appendix VI – Survey Instrument

Ridgecrest Regional Hospital (RRH) serves the Southern Sierra Region of East Kern county, including the communities of Ridgecrest, Inyokern, Trona, Johannesburg, and Randsburg.

To understand the community needs and resources in the Southern Sierra Region, RRH conducts a community health needs assessment every three years. As part of the assessment, we survey area residents to better understand the health concerns and services in the community. The information from the survey, along with public health data, and community health experts input, will enable RRH's CEO and Board of Directors to develop plans to improve health services for the community.

We value your ideas and comments and invite you to share them with us by completing this questionnaire. Thank you for taking the time to complete the full survey.

Before you begin, we want to assure you that your answers are kept private and anonymous. We do not need your name or any other personal information by which you can be identified. We will combine your answers with other answers and will not use names or other identifying information in any reports or presentations.

For further information, please contact:

Dr. Joan Goppelt Act Too Consulting, Inc. 760-301-5566 joan@acttooconsulting.com

Jim Suver Ridgecrest Regional Hospital CEO 760-499-3901 james.suver@rrh.org

You can also take the survey on-line at: https://bit.ly/RRH

Where you live

- 1. What zip code do you live in?
 - □ 93555
 - □ 93556
 - □ 93526
 - □ 93527
 - □ 93528
 - □ 93554
 - □ Other (please specify)
- 2. How long have you lived in your community?
 - $\hfill\square$ Less than 1 year
 - \Box 1 to 2 years
 - \Box 2 to 3 years
 - \Box 3 to 4 years
 - \Box 4 to 5 years
 - \Box 5 to 10 years
 - \Box 10 to 20 years
 - $\hfill\square$ More than 20 years
- 3. Would you consider yourself (check all that apply):
 - \square Professional medical, wellness, or mental health service provider to the community
 - □ Representative of a medically under served segment of the community
 - □ Representative of an agency/organization/group that serves/supports the community
 - $\hfill\square$ None of the above

4. In general, how *big of a problem* do you think the following health issues are in your community?

| | Not at all a problem | Somewhat of a problem | A very big problem | Don't Know |
|---|----------------------|-----------------------|-----------------------|------------|
| Obesity or Nutrition | \bigcirc | \bigcirc | 0 | 0 |
| Asthma or other Respiratory Disease (e.g. COPD) | \bigcirc | 0 | 0 | 0 |
| HIV / AIDS | 0 | \bigcirc | 0 | 0 |
| Sexually Transmitted Disease | 0 | \bigcirc | 0 | 0 |
| Heart Disease or Stroke | 0 | \bigcirc | \bigcirc | 0 |
| Teen Pregnancy | \bigcirc | \bigcirc | 0 | \bigcirc |
| Oral / Dental Health | \bigcirc | \bigcirc | \bigcirc | 0 |
| Cancer | \bigcirc | \bigcirc | \bigcirc | \bigcirc |
| Skin Conditions | 0 | 0 | 0 | 0 |
| Diabetes | 0 | \bigcirc | 0 | 0 |
| Chronic Kidney Disease | 0 | 0 | 0 | 0 |
| Mental Health and Mental Disorders | 0 | \bigcirc | 0 | 0 |
| Immunization and Infectious Disease | 0 | 0 | 0 | 0 |
| Arthritis (Osteoarthritis, Rheumatoid, Juvenile) | 0 | \bigcirc | 0 | 0 |
| Osteoporosis | 0 | 0 | 0 | 0 |
| Chronic Back Conditions | 0 | 0 | 0 | 0 |
| Dementias, Including Alzheimer's Disease | 0 | 0 | 0 | 0 |
| Family Planning | 0 | 0 | 0 | 0 |
| Hearing and Other Sensory or Communication Disorders | 0 | 0 | 0 | 0 |
| Injury (accidental or occupational) | \bigcirc | \bigcirc | 0 | \bigcirc |
| Violence (physical, verbal, emotional) | 0 | 0 | 0 | 0 |
| Sleep Loss or Sleep Disorders | 0 | 0 | 0 | 0 |
| Eye Disease or Disorders | 0 | \bigcirc | 0 | 0 |
| Smoking / Tobacco Use | 0 | 0 | 0 | 0 |
| Alcohol Abuse / Alcoholism | 0 | 0 | 0 | 0 |
| Substance Abuse (other than Tobacco or Alcohol) | 0 | 0 | 0 | 0 |
| Other (please specify) | | | | |

Availability of Services

5. What is the *availability of services* in your community for the following health issues?

| | No services available | Some services available but need more | Enough services available | Don't Know |
|---|--------------------------|---|---------------------------------|------------|
| Obesity or Nutrition | 0 | | | 0 |
| Asthma or other Respiratory Disease (e.g. COPD) | 0 | 0 | 0 | 0 |
| HIV / AIDS | 0 | 0 | 0 | 0 |
| Sexually Transmitted Disease | 0 | 0 | 0 | 0 |
| Heart Disease or Stroke | 0 | \bigcirc | 0 | 0 |
| Teen Pregnancy | 0 | 0 | 0 | 0 |
| Oral / Dental Health | 0 | \bigcirc | 0 | 0 |
| Cancer | 0 | 0 | 0 | 0 |
| Skin Conditions | 0 | 0 | 0 | 0 |
| Diabetes | 0 | 0 | 0 | 0 |
| Chronic Kidney Disease | 0 | 0 | 0 | 0 |
| Mental Health and Mental Disorders | 0 | 0 | 0 | 0 |
| Immunization and Infectious Disease | 0 | \bigcirc | 0 | 0 |
| Arthritis (Osteoarthritis, Rheumatoid, Juvenile) | 0 | 0 | 0 | 0 |
| Osteoporosis | 0 | \bigcirc | 0 | 0 |
| Chronic Back Conditions | 0 | 0 | 0 | 0 |
| Dementias, Including Alzheimer's Disease | 0 | \bigcirc | 0 | 0 |
| Family Planning | 0 | 0 | 0 | 0 |
| Hearing and Other Sensory or Communication Disorders | 0 | 0 | 0 | 0 |
| Injury (accidental or occupational) | 0 | 0 | 0 | 0 |
| Violence (physical, verbal, emotional) | 0 | 0 | 0 | 0 |
| Sleep Loss or Sleep Disorders | 0 | 0 | 0 | 0 |
| Eye Disease or Disorders | 0 | \bigcirc | 0 | 0 |
| Smoking / Tobacco Use | 0 | 0 | 0 | 0 |
| Alcohol Abuse / Alcoholism | 0 | 0 | \bigcirc | 0 |
| Substance Abuse (other than Tobacco or Alcohol) Other (please specify) | 0 | 0 | 0 | 0 |

Quality of Services

6. What is the *quality of services* in your community for the following health issues?

| | Very Poor | Acceptable | Very Good | Don't Know |
|---|------------|------------|------------|------------|
| Obesity or Nutrition | 0 | 0 | 0 | 0 |
| Asthma or other Respiratory Disease (e.g. COPD) | 0 | 0 | 0 | 0 |
| HIV / AIDS | 0 | 0 | 0 | 0 |
| Sexually Transmitted Disease | 0 | \bigcirc | 0 | 0 |
| Heart Disease or Stroke | 0 | 0 | 0 | 0 |
| Teen Pregnancy | 0 | \bigcirc | 0 | 0 |
| Oral / Dental Health | 0 | 0 | 0 | 0 |
| Cancer | 0 | 0 | 0 | 0 |
| Skin Conditions | 0 | 0 | 0 | 0 |
| Diabetes | 0 | 0 | 0 | 0 |
| Chronic Kidney Disease | 0 | 0 | 0 | 0 |
| Mental Health and Mental Disorders | 0 | \bigcirc | 0 | 0 |
| Immunization and Infectious Disease | 0 | 0 | 0 | 0 |
| Arthritis (Osteoarthritis, Rheumatoid, Juvenile) | 0 | 0 | 0 | 0 |
| Osteoporosis | 0 | 0 | 0 | 0 |
| Chronic Back Conditions | 0 | \bigcirc | 0 | 0 |
| Dementias, Including Alzheimer's Disease | 0 | 0 | 0 | 0 |
| Family Planning | \bigcirc | \bigcirc | 0 | 0 |
| Hearing and Other Sensory or Communication Disorders | 0 | 0 | 0 | 0 |
| Injury (accidental or occupational) | 0 | \bigcirc | \bigcirc | 0 |
| Violence (physical, verbal, emotional) | 0 | \bigcirc | \bigcirc | 0 |
| Sleep Loss or Sleep Disorders | 0 | \bigcirc | \bigcirc | 0 |
| Eye Disease or Disorders | \bigcirc | \bigcirc | \bigcirc | 0 |
| Smoking / Tobacco Use | 0 | \bigcirc | \bigcirc | 0 |
| Alcohol Abuse / Alcoholism | 0 | 0 | 0 | 0 |
| Substance Abuse (other than Tobacco or Alcohol) | 0 | 0 | 0 | 0 |
| Other (please specify) | | | | |

7. Please indicate how much you agree or disagree with each statement.

| | Strongly Disagree | Disagree | Neutral | Agree | Strongly Agree | No Opinion or Don't Know |
|---|----------------------|----------|---------|-------|-------------------|-----------------------------------|
| My community has enough health and medical services. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has air, water, or other environmental conditions that create health issues. | 0 | 0 | 0 | 0 | 0 | 0 |
| I have access to medicines and medical supplies that I need. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough women's health services. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough maternal and infant health services. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough early and middle childhood services. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough health ser- vices for the disabled. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough health ser- vices for seniors (65+). | 0 | 0 | 0 | 0 | 0 | 0 |
| If I needed medical services I would know where to go for them. | 0 | 0 | 0 | 0 | 0 | 0 |
| I feel confident that emergency services (ambulance, fire, police) would arrive to my home in time if needed. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough medical specialists. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough health and medical providers who take my insurance. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough programs that serve the medical needs of the un- der insured and uninsured. | 0 | 0 | 0 | 0 | 0 | 0 |
| My community has enough education and wellness programs to promote healthy living. | 0 | 0 | 0 | 0 | 0 | 0 |

Comments on any of the above?

Your Health Care Experiences

8. What are the most important things that your community's health organizations could do to improve the quality and availability of care in the area?

9. When was the last time you saw a medical practitioner such as a doctor, nurse, or physician's assistant? (Either for a regular check-up or for a specific health condition.)

□ Within the past year (12 months)

□ Between 1-3 years ago

 $\hfill\square$ 3 or more years ago

 \Box Never

10. Do you have a primary care physician that you see for regular check-ups or minor medical problems?

- \Box Yes
- 🗆 No

11. In the past 2 years, have any of these issues ever made it more difficult for you to get the medical care that you needed? (Choose all that apply)

- \Box Cost of care
- □ Lack of transportation
- $\hfill\square$ Insurance problems other than lack of coverage
- $\hfill\square$ Lack of insurance coverage
- $\hfill\square$ Language problems / could not communicate with the provider or office staff
- □ Discrimination / unfriendliness of provider or office staff
- \Box No available provider near me
- □ Concerns about quality of care or diagnosis
- $\hfill\square$ Excessive delay in getting an appointment
- $\hfill\square$ I have not experienced any difficulties getting care
- \Box Other (please specify)

12. What kind of health insurance do you currently have? (Choose all that apply)

- □ None
- □ Medicaid/MediCal
- \Box Medicare
- □ Private (obtained through Covered California)

□ Private (other than through employer or Covered California)

- □ Employer Plan
- \Box Other (please specify)
- 13. What is your gender?
 - □ Female
 - \Box Male
- 14. What is your marital status? (Choose one) □ Single
 - □ Unmarried, living with a partner
 - □ Married
 - □ Separated or divorced
 - □ Widowed

15. Including yourself, how many people live in your household?

- □ 1
- □ 2
- □ 3
- \Box 4 or more
- 16. What category best describes your age?
 - $\hfill\square$ Under 18 years old
 - □ 18-24 years old
 - □ 25-29 years old
 - □ 30-39 years old
 - □ 40-49 years old
 - □ 50-64 years old
 - \Box 65-74 years old
 - $\hfill\square$ 75 years old or over

17. How would you describe your ethnic/racial background? (Choose all that apply)

- Caucasian / White
- □ African American / Black
- 🗆 Hispanic / Latino/a / Chicano
- Asian / Pacific Islander
- American Indian / Native American
- □ Other

18. What is the highest level of education that you have completed? (Choose one)

- Primary or middle school
- □ Some high school
- □ High school graduate / GED
- □ Associate degree or technical/vocational degree or certificate
- $\hfill\square$ Some college
- □ College graduate
- □ Graduate or professional degree

19. What category best describes your annual house-hold income?

- □ Under \$10,000
- □ \$10,000 \$24,999
- □ \$25,000 \$39,999
- □ \$40,000 \$54,999
- □ \$55,000 \$69,999
- □ \$70,000 \$89,999
- □ \$90,000 or more
- 20. What is your primary language?
 - English
 - Spanish
 - \Box Other (please specify)